

Outworking's from Consultation on

Mid Ulster District Council's Performance Improvement Objectives 2022-2023

April 2022

Background

As required under Section 84 of the Local Government (NI) Act 2014 (hereafter referred to as 'The Act'), the Council is placed under a general duty to make arrangements to secure continuous improvement in the exercise of its functions.

Part 12 of the Act sets out a series of provisions which the Council should be mindful of in "making arrangements to secure continuous improvement", under section 85, the Council is to identify and set itself corporate level performance Improvement Objective(s) for improving the exercise of its functions and to have arrangements in place to achieve these objectives. Under section 87 of the Act, the Council is also required to consult on our improvement objectives.

This year the consultation exercise ran from Friday 4th March to Friday 15th April 2022 at 12 noon and focused on our proposed objectives for 2022/2023.

Under each improvement objective the Council asked whether respondents agreed with the objective or disagreed with the objective. Respondents were also asked to provide any related commentary they had regarding the proposed improvement objectives.

The consultation survey also asked respondents to outline any improvements the council should consider in the future. The final question asked respondents to provide any further comments relating to the draft Improvement objectives.

The consultation exercise was promoted via a variety of communication channels including social media, our Council website, staff intranet/e-mails, and press releases. In total, there were 31 respondents to the Mid Ulster District's Performance Improvement Objectives 2022-2023 consultation.

Responses to Improvement Objectives Consultation Questionnaire 2022-2023

QUESTION 1

Consultees were asked what was their main interest in responding to this consultation.

Table 1.0- What is your main interest in responding to the consultation?

Capacity in which responding to survey	Percentage Responses
Citizen/Ratepayer	70.97%
Local Business	3.23%
Community /Voluntary Group	9.68%
Statutory Sector	3.23%
Other	12.90% (employees)

QUESTION 2 –

Percentage of consultees who provided contact details 54.8%

QUESTION 3 -

Do you agree that the proposed Performance Improvement Objectives are appropriate for our district?

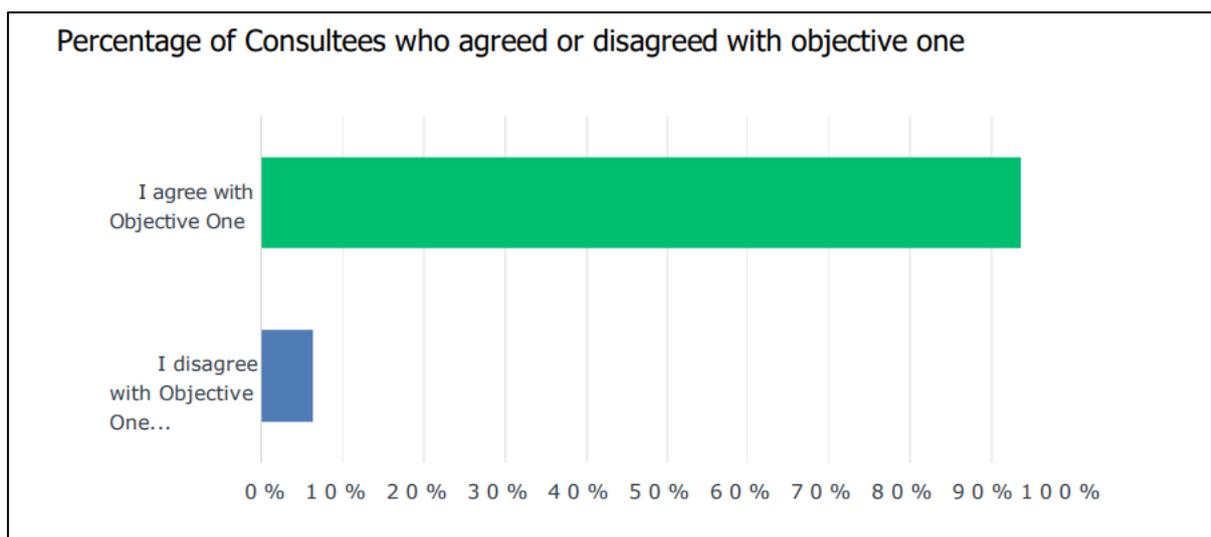
Consultees were asked to indicate if they agreed or disagreed with objective one, and to add comments where applicable

Improvement Objective One

- 1. Mid Ulster District Council will seek to reduce the environmental impacts of our own activities and will contribute to the improvement of the wider environment through local action.**

Table 1.1 Percentage of Consultees who agreed or disagreed with objective one.

	Percentage
Number of Consultees agreed with objective one	93.55%
Number of Consultees disagreed with objective one	6.45%



Outlined below are the consultees' commentary in relation to objective one. There were 16 comments received in total.

#02	This is useful. The detail of how it is intended to be carried out using SMART measures would be useful to see, as the objective is very high level. Would also be useful to see an explanation of "our own activities" means. For example is that an internal objective? If so, how will the public know how it is being achieved? Does this include effective use of green spaces/clean public spaces/waste collection? And then show the KPIs? e.g Percentage of waste recycled Carbon emissions across the district Level of CO2 emissions from council buildings and operations Number of residential and commercial properties moved to a lower level of flood risk Improved energy and thermal efficiency performance of houses Number of households in fuel poverty.
#03	I welcome the opportunity to provide comment to the Council's corporate objectives and outcome based results. Climate Change is the biggest issue on a global scale which all government departments at all levels must be resolved to tackle head on. There is a wealth of statistical information and data available from Climate NI website. https://www.climatenorthernireland.org.uk/ Existing NGOs and arm's length bodies could become critical friends for the Council to bring forward proactive, specific, outcome based, achievable and time bound strategies focusing on practical solutions to physical, environmental, social and economic impacts that climate change, alongside unpredictable access and availability of energy resources and food security / production - to reduce the Councils overall carbon footprint. This is a timely opportunity to put in place nature based solutions, utilising the districts access to and availability of nationally and internationally important natural habitats on our doorstep. Please note existing examples to nature based solutions such as those linked to Pollinators.ie and Pollinators.org Reuse what already exists - Embodied Carbon and existing buildings / structures https://historicengland.org.uk/whats-new/news/recycle-buildings-tackle-climate-change/ https://www.historicenvironment.scot/archives-and-research/publications/publication/?publicationId=843d0c97-d3f4-4510-acd3-aadf0118bf82 A Guide to Climate Change Impacts https://cadw.gov.wales/advice-support/climate-change/adapting-to-climate-change
#06	I agree with the comments but am struggling to know the detail of how? We are in a global economic crisis so the timing of implementation the changes is wrong. To get people and businesses to change how they do things there needs to be widespread, easily attainable and affordable alternatives. Don't think Government or Council have thought it through. Easy to make statements.
#11	Please can we work in shared protocols re all environment agencies to maintain our rivers and look after our countryside.
#12	No. You are trashing the high school site and proposing a park on a flood plain. This will cost millions to achieve through huge groundworks required. As a qualified engineer and landscape architect I know this.

#13	Don't destroy Maghera high school site
#14	I agree that Mid Ulster district council should improve the environment. The plan to remove mature trees in the former Maghera high school site to make way for units it not helping the environment, and is taking away opportunities for green space in Maghera where it already falls short of the requirements per head.
#15	I agree that you should consider the environment especially where mature trees are concerned and therefore believe that you should reconsider your plans to destroy the mature lands at the former Maghera high school grounds. The people of the town and surrounding areas have consistently asked that you abandon your destructive plans to destroy the rich and diverse ecosystem on order to build business units.
#18	How can the council reduce the environmental impacts of our activity if they destroy the Maghera High school site which is so biodiverse.
#21	Mid Ulster Council can reduce its environmental impact by not industrialising the former Maghera High School site, saving it for use as a community park instead. Destroying this mature ecosystem to develop industrial units runs contrary to urgent measures promised by local government at COP22 to mitigate climate crisis and is an anathema to the gift of the natural legacy we enjoy as a local community. The local community supports the retention of this beautiful environment, which the Council can use and develop to contribute to the health & wellbeing of locals, young and old. Many schemes and collaborations can also be entertained through local action, utilising the natural environment to build community cohesion. Mid Ulster Council can play an important role in showing support for local people who are passionate about protecting and saving local natural environment.
#22	I strongly agree with this however the destruction of a mature environmental location, the old Maghera high school site, does not appear to be in line with this. How do we hold council accountable?
#23	Good to see Council seeking to reduce its impact on the environment, the reality of climate change is here, we're seeing more localised flooding, near drought conditions affecting our farming and habitats pushed to extinction, we all need to take ownership and reduce our carbon emissions.
#27	I agree with this to the extent that the Council as a public authority should not only be doing its bit to minimise our impact but act as leaders to encourage others to do likewise in whatever way they can.
#29	It is good that the Council are going to lead by example and reduce environmental impacts themselves of their own activities. This should help deliver the message to the wider community.
#30	As a result of the review of the Mid Ulster Community Plan, a climate change action was included 'We will work to mitigate against the impacts of climate change by taking steps to reduce our carbon emissions.' It is therefore important to involve wider Community Planning partners to achieve this objective. We will

	need to support our businesses and communities to build their capacity and resilience to deal with the impact of climate change.
#31	Would like to see sticky labels for my bins reminding me what each bin is for as I am a new homeowner, it's just so that I don't put the wrong things in the bins.

QUESTION 4 -

Do you agree that the proposed Performance Improvement Objectives are appropriate for our district?

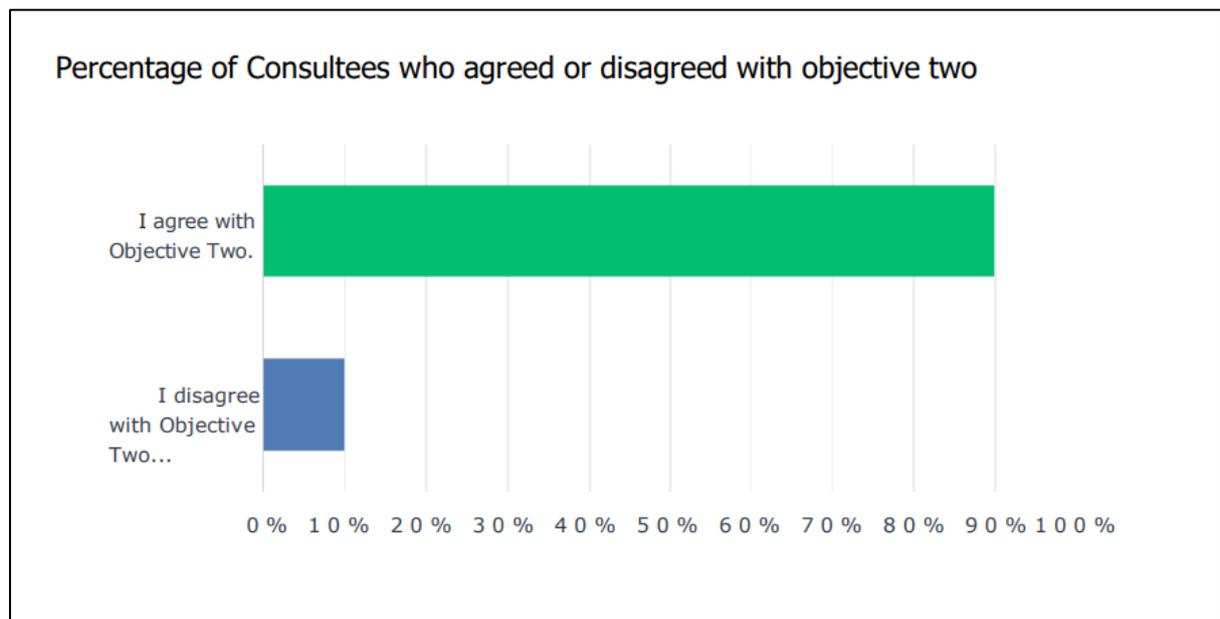
Consultees were asked to indicate if they agreed or disagreed with objective two, and to add comments where applicable.

Improvement Objective Two

- 2. We will ensure a more connected Mid Ulster where new technologies and ways of working, empower citizens to get the best services that matter to them.**

Table 1.2 – Percentage of consultees who agreed or disagreed with objective two.

	Percentage
Number of Consultees agreed with objective two	90%
Number of Consultees disagreed with objective two	10%



Outlined below are the consultees' commentary in relation to objective two. There were 15 comments received in total.

#01	<p>Rural communities have been disadvantaged for years. We pay the same tax as everyone else and deserve the same advantages as everyone else! The Project Stratum initiative is not doing anywhere near enough to address rural broadband quality issues. Folks with just over 30MB broadband speed are getting severely disadvantaged as there are no plans to bring them into the fold for FTTP. As usual, properties in towns get connected first. In this case, next in line are the most disadvantaged rural properties, which makes a lot of sense, but rural folks like myself with a mediocre broadband service are left out in the cold. This should not be a business viability issue good internet connectivity is a critical part of modern life and as such everyone should be given timely access to fibre broadband. I'm a permanent home worker who works in IT. 30MB may seem decent to a lot of people but it is nowhere near good enough for my purposes as I have to run a VPN all of the time. It's high time councils and government sort this issue out once and for all. We seem to be able to squander money on all sorts of stupid schemes but don't have enough money for critical services such as broadband connectivity. It's not good enough!</p>
#02	<p>Again would be helpful to see the SMART objectives behind it. And to understand what is being measured e.g. things like: Skills in the workforce Skills in the community Proportion of people using self-service when getting in touch with the council Number of employees in the creative industries in the District Supporting broadband access in rural areas. Increase in tenants/residents digital skills/confidence, access to equipment and motivation.</p>
#03	<p>Connectivity is key to a people first approach to all facets of legislative duties required from the Council. Clear, consistent and reliable communication between people and local government is vital to enable objective two. Connectivity between place, urban and rural, town and village, work, home and leisure is key to the economic, social, physical and mental health and wellbeing of the citizens of the District. The Council should consider developing a greenways and waterways strategy that identifies opportunities to physically link active modes of travel to existing towns and villages to enable and advocate for an active lifestyle for citizens. A network of interconnected public greenways for pedestrians, cyclist by mapping what is already in place against what citizens want public access too would provide a good baseline for proactive and structured discussions with central government departments and their arm's length bodies. People within the district need access to and availability of high quality and reliable digital technologies including broadband and Wi-Fi; however not to the detriment of actual publicly accessible open green space, local parks, equipped play parks, people first walkable local 15-min neighbourhoods with direct access to a network of public open spaces, walkways, wildlife, soft landscaping, trees and waterways, ponds, streams and rivers (blue infrastructure). Connectivity and interconnections need to be identified and built into Council corporate strategies at all levels and across all directorates. Each corporate strategy should work operationally in synergy to the other facilitating a clear understanding of each directorate's duties, remit</p>

	and responsibilities to the public (residents, citizens, the people) in order to support the Councils public services deliver and outcome measured results.
#04	Better mobile phone service required- too many black spots.
#06	We live in rural Ulster and are very not more connected. Technology is not meeting expectations. Mobile phone connectivity is poor, how does Council propose to fix this?
#12	Perhaps you'll need some form of carbon sequestration technologies given you are proposing to kill the oldest trees in County Derry.
#13	Rural connectivity.
#14	I feel mid Ulster is already well connected, the rural areas received super-fast broadband from a government funded scheme that fibrus have been rolling out. I think money could be better spent in other ways. The community need money spent on thing that bring them together face to face rather than technology.
#15	I believe that we should slow down on technology. We really need to create environments where people can meet face to face. Where they can partake in activities that will connect them physically. The more we isolate mankind with virtual connectivity through social media, the more of a depressed and despondent society we create.
#17	The trees that are in this area would be chopped down and they are over 100 years old with habitats for wildlife. Council could never put up and replace these areas.
#23	Good to see broadband reaching many areas previously not covered in the district, the pandemic has shown us just how much we rely on and need good connectivity.
#27	Again this is an objective which is integral to allow our local council to continually improve on how it provides its services where it can beyond the routine 9 to 5 environment.
#29	There is a wide variety of differences between one end of Mid Ulster Council area to the other in terms of Broadband connectivity etc and it would be good to give everyone the change to avail of the same service.
#30	We are not entirely sure what this means. Is this about better access to services or the quality of the service the citizen receives.
#31	My gran would like to be able to use her phone to do more things on-line and would love to be able to link in with a community group or maybe the Council runs classes to help out with this, just to boost her confidence and make life easier for her as more and more companies expect everything to be done on-line like energy companies etc., looked on the web-site but could not see anything.

QUESTION 5 -

Do you agree that the proposed Performance Improvement Objectives are appropriate for our district?

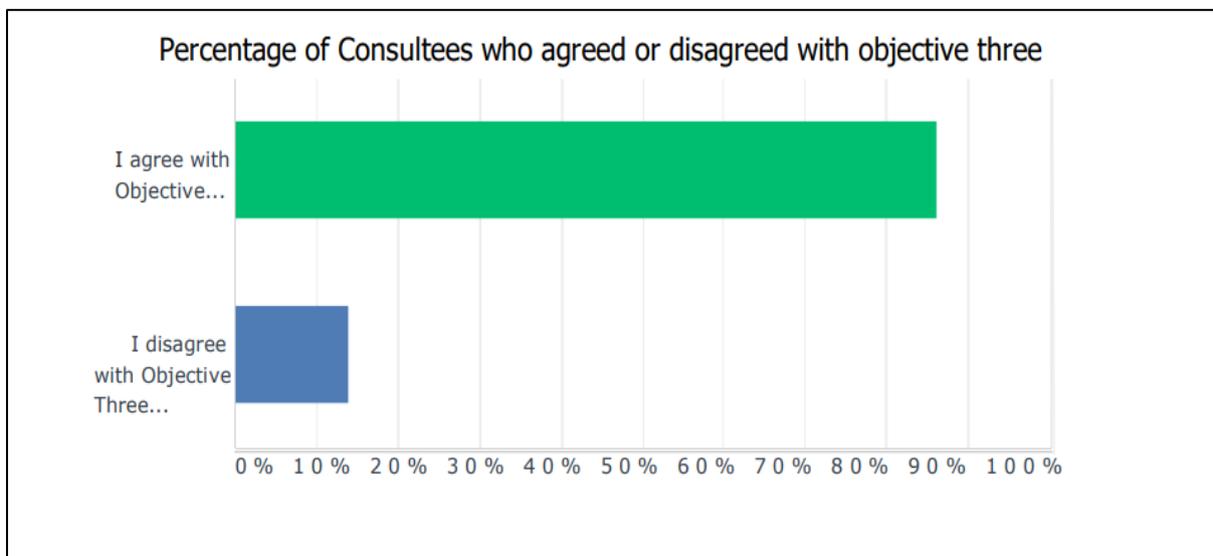
Consultees were asked to indicate if they agreed or disagreed with objective three, and to add comments where applicable.

Improvement Objective Three.

- 3. To create cleaner neighbourhoods, where everyone takes responsibility for their waste and the environment.**

Table 1.3 – Percentage of consultees who agreed or disagreed with objective three.

	Percentage
Number of Consultees agreed with objective three	86.21%
Number of Consultees disagreed with objective three	13.79%



Outlined below are the consultees' commentary in relation to objective three. There were 15 comments received in total.

#01	We need to do more about fly tipping and people throwing rubbish out of vehicles onto the road.
#02	As above - SMART Objectives and KPIS e.g. Bin collection measures Satisfaction with a neighbourhood as a place to live Percentage of residents who say they feel safe in their local area Number of reported anti-social behaviour / nuisance incidents Number of reported hate incidents.
#05	I think this is very important. The amount of litter thrown out of cars and strewn at the sides of roads is horrific. If everyone disposed of their own litter in a responsible way we would not have this issue. Plastic containers from fast food - people should be encouraged to bring their own reusable dishes etc. Drinks cans - something needs to be done to discourage the dumping.
#06	Agree but unclear of specific details on how this can be achieved. How many fines were issued for littering in the last 5 years? Joke
#07	While I agree that everyone should take responsibility for keeping their neighborhood clean, this is ultimately the responsibility of the Council as we are paying significant rates for this task to be undertaken. This is a problem for MUDC and one that is getting worse every week. The amount of rubbish in the country side is increasing, and I appreciate it is difficult to man this and cover all areas - however the town centres and urban areas in Mid Ulster are a disgrace - the amount of rubbish not being collected is a poor showing by this Council. Public areas such as the graveyard, in around housing estates, dog foul never cleaned.
#11	But this does not negate the requirement for council cleaning of roads and shared spaces. A more active approach to fines for dropping litter has to be introduced, More wardens and education/ high profile zero tolerance approach.
#12	Once again Mid Ulster and Maghera in particular has no green environment credentials. If you want to teach the youth of tomorrow to care for their environment you can start with building a park.
#13	More rural litter picking or encouragement of individual action rather than just annual GAA Working with recycle for KC ni to keep single use plastic out of the environment and landfill.
#14	I think looking after the environment and having a clean place to live is important. Most citizens already do their best to recycle and help keep a tidy area. I also think Maghera recycling centre should take more items, having to get paint tins etc. to Magherafelt recycling centre if you don't drive is not really acceptable. I think the council should also have a service that will collect all items from resident's homes. An elderly person with no family is going to find it impossible to get large items to the recycling centre, the council should really consider this when expecting people to take responsibility for their waste and the environment!

	I understand it is the council's responsibility to keep the streets clean and I don't think there is enough done about over grown hedges and weeds taking over footpaths. I think the council should be doing more to keep neighborhoods clean, is that not the purpose of paying rates?
#15	People have a responsibility to ensure that they live in a safe and clean neighborhood. What happens to people who do not live in Magherafelt and do not drive or have connections to others who could help, when it comes to disposing of paint tins? As we are not allowed to take them to Maghera recycling centre When it comes to household rubbish. We are very good here in Maghera at recycling. What about the uneven pavements and weeds that seem to be everywhere here in Maghera? I see the rates going up and the onus of responsibility being pushed on to communities?
#21	Local people who care about their areas and wish to protect associated natural environment from destruction to ensure a better future for us all should be fully supported by Council.
#23	Amount of rubbish left behind by people in local parks, walkways and play areas, take it home!
#27	General littering continues to a problem within our district and this needs to be kept on the radar. More community initiatives and profile to clean up our areas.
#29	Absolutely agree, keeping Mid Ulster clean also keeps Mid Ulster healthy and allows everyone to enjoy the facilities like parks etc. to the fullest. Dog fouling is a major concern across the district and hopefully the council can keep addressing this problem.
#31	Would like to see clearer signage of where bins are available on pathways/parks etc.

QUESTION 6 -

Do you agree that the proposed Performance Improvement Objectives are appropriate for our district?

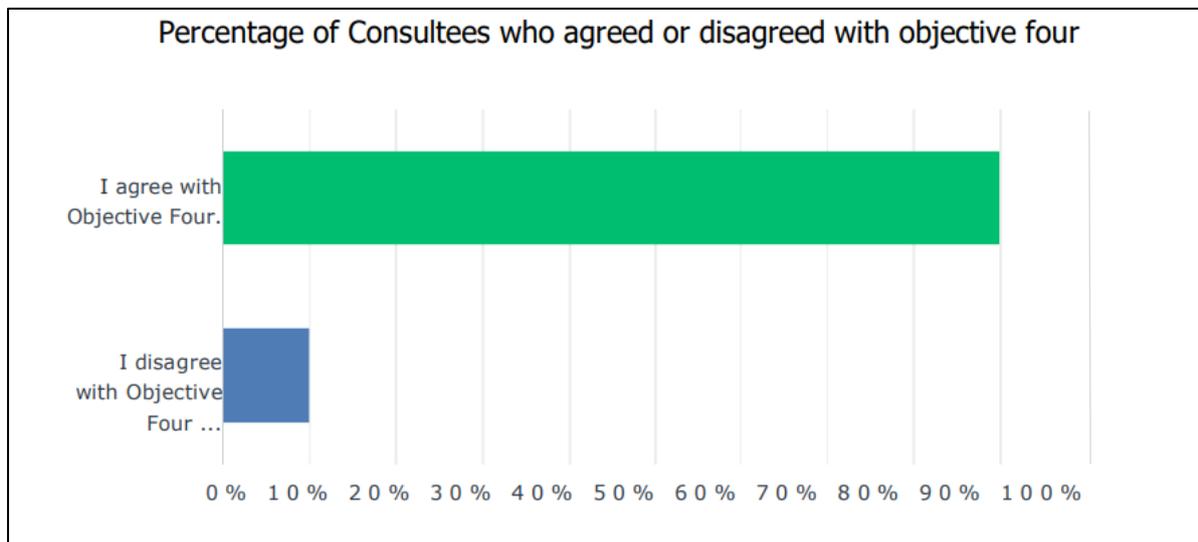
Consultees were asked to indicate if they agreed or disagreed with objective four, and to add comments where applicable.

Improvement Objective Four

- We will contribute to the ongoing regeneration of our district by delivering a capital investment programme, enhancing facilities and opportunities for local people.**

Table 1.4 – Percentage of consultees who agreed or disagreed with objective four.

	Percentage
Number of Consultees agreed with objective four.	90%
Number of Consultees disagreed with objective four.	10%



Outlined below are the consultees' commentary in relation to objective four. There were 19 comments received in total.

#01	Make the first capital investment in fibre broadband connectivity for all, not just the lucky few!
#02	Might need to be more specific? E.g. Supporting economic recovery from Covid 19 and building longer-term economic resilience Supporting growth and investment, helping everyone benefit from the economy to their full potential Supporting businesses and residents to improve skills, helping people into work and into better jobs Targeting interventions to tackle poverty in priority neighbourhoods Tackling low pay KPIs Number of new business startups and scale-ups Business survival rate (after 5 years) Visitor economic impact for the District Expenditure with (a) local suppliers and (b) small and medium-sized enterprises as a percentage of the council's overall spend
#03	Any Capital Investment Programme needs to be based on sound and robust evidence of what the public, citizens residing within the district, really need and what they want. Regeneration powers were retained by the Department for Communities, any proposed financial investment could be in partnership with DfC, Regeneration Division. Any Capital Investment Programme should be council led with input from across directorates and utilising existing experienced staff officers, reduce outsourcing for projects and programmes that could be achieved in-house, with an investment in engaging appropriately qualified and accredited professionals and retaining their expertise for future projects, programmes, technical advice, guidance and input to Council Strategies and programme of works - thus making the Council more resilient, adaptive and sustainable into the future where financial security will be an issue. Investment in staff should result in a dedicated team of multidisciplinary professional experts available to the Council to provide expert advice, guidance and input for District level scale investment to individual projects that deliver outcome based, measurable and achievable results for public service delivery through locally accessible staff officers who can act as expert witnesses in their own right. Reduce procurement and outsourcing for individual projects, programmes and schedules of work which could be undertaken in-house by existing cohort of staff with support through training, qualifications and accreditation - retain staff and improve resilience of the organisation.
#05	Get young people out of the house. Allow and encourage family cycling in off road areas. More off road walks and cycles, green ways etc. Roads are too dangerous now for families. We need places off road and not just short stretches.
#06	There is a lot of positive work done by the Council in trying to regenerate the district and I acknowledge this. Keep it up
#07	It is important to continue to enhance facilities - however - there is no point in building new facilities while allowing the facilities that are in place to become run down e.g. MUSA. Building a new multi-million pound sports complex in Coalisland, when the nets / catch nets, fencing is falling down around MUSA? Does this make sense? Weeds / maintenance at this site a problem. Need to focus on urban regeneration, for years the rural areas have been receiving funding for community

	hubs - community centres - enterprise units - directly to support individual communities - through RDP etc - what support has been given to community groups/sports groups in urban areas - none. The Council should be identifying projects which will benefit urban communities - sports groups, community groups through this investment - the people of this district who are most in need and where impact will be felt - should not always be business lead around capital investment.
#12	Build the park!
#13	Enhance Maghera high school site into a green space for mental and physical health with more community events.
#14	I agree facilities need to be enhanced, there are still areas in mid Ulster with no green space and outdoor leisure. The former Maghera high school site would be the perfect opportunity for local people to have an outdoor area to socialize and enjoy community activities. It could be used for events and markets while protecting the environment already established within the site. There are so many opportunities for the whole community to use this area, people of all ages should be able to have a place to go away from the traffic to exercise or enjoy some quiet time. Mid Ulster district council need to start listening to the residents of Maghera regarding this matter, we do not want the Mullagh road field site where proposals of parks and tree planting has been rumoured. We wish to keep the high school site and protect the established wooded areas. You may have added a new football pitch which is no longer accessible unless you pay, and added a few items to the children's park but this only benefits a small part of the community. So please listen and give Maghera the Park site it wants.
#15	This is where we need to agree that we already have a wonderful location that could very well facilitate great opportunities for young and old alike. The former high school grounds could facilitate a new community centre. With a safe environment for outdoor play and activities for young people. A more private location for those who rely on food banks. Nature trails where school children can follow the paths through the wooded areas. Maybe a bowling area where older and younger ones can come together. A pump track for energetic younger folk. The all-weather could be used for functions including farmers markets, craft fairs, car boot sales. Cyclists, cricket, the list is endless. This is how you could invest. In a location that is already quite adequate for many of the things mentioned above. Let's use it! Not lose it.
#16	I hope the investment contributes to our green spaces.
#18	The council should then develop the High school site to enhance facilities for locals and choose an alternative site for their business development.
#21	Capital investment to enhance facilities and opportunities for local people must include development of local natural environment, wherever it is close to towns, as a priority. These increasingly rare areas risk being lost forever if not taken under the protection of Council and valued for the benefits natural environments provide families and individuals, especially following the recent pandemic and with climate change now an urgent priority for government.

#22	Although I have no objection to capital investment, as such, council have already proved they do not consider the opinions of the local community. By summarily dismissing over two thousand objections to one of their proposed schemes, this has cast great doubt if MDC could be trusted to designate the capital investment into projects the local population actually want.
#23	Post pandemic and rising cost of living prices need to inject money into our towns and villages and ensure local builders and suppliers are used.
#27	Can the council take account of all people when designing its facilities so everyone can enjoy them and access them equally.
#29	It would be good to see something done about the abandoned / dilapidated properties in each of the towns. It would make the towns and villages more welcoming. Projects that involve the youth and older generation, working together are always a good thing e.g. community gardens etc..
#30	To ensure the sustainability of an investment programme in the long term, we feel it is important that Council supports meaningful community engagement and ensures community ownership of our investment programmes at all times.
#31	Are the capital projects available to view on the Council's web-site or face book pages , would be good to see proposed plans and pictures of where they are and what they look like, as well as projects that are completed.

QUESTION 7.

Consultees were asked to outline any improvements that they felt could be made by Mid Ulster Council in the future.

There were 13 responses received in total in relation to question 7.

#02	Would be useful to focus on rural areas, where there is a paucity of infrastructure and social isolation. Tourism opportunities around the western shores of Lough Neagh are there to be exploited - needs more specific help and a single line of accountability.
#05	Off road trails, Green ways.
#06	Provide rate subsidies to businesses next time instead of Spruce up grants or marketing grants.
#07	Urban regeneration for groups.
#12	More trees, by building a park in Maghera it will increase visitors to the town, enhancing local businesses. An industrial park will destroy local habitat only 1 or 2 wealthy businessmen.

#13	A look at whole Council use of single plastics and a media strategy that is in line with that. More community building events.
#14	I think that the Maghera town regeneration scheme needs to be started also, our footpaths are getting very dangerous and this was talked about at least two years ago. It's about time it was completed. I also think the Council should listen more to the feedback from surveys. I feel like we fill these in so a box can be ticked and that our words fall on deaf ears as the council seem to do as they see fit and are out of touch with what communities need.
#15	There are not enough community projects. There really is not much going on that would involve the vast majority of the public. It's not so bad if you play football and have enough friends to make up teams and then divide the costs. Or if your happy to play bingo once or twice a week. But generally, there is nothing to do and nowhere to go. If you have a car you can go to other locations away from our town for walks, runs recreational purposes. But here in Maghera we need a place to go that is within easy access. That is away from traffic. Where we can meet and talk to others and get involved in recreational pursuits if we choose. It is not acceptable say that walking next to constant traffic should suffice or sitting in an ornamental walled garden should meet all our requirements. We need our green space surrounded by wood land. That's what we need. That is what we have asked for.
#16	We REALLY need a quiet clean air space to relax in.
#17	To leave this area alone as we the people like it as it is.
#18	This is the 6th survey I have completed. The council clearly are not listening to the people's views as the people have been fighting to keep our high school site as a green area for families which is desperately needed in the town.
#21	Listening to local people in an open and transparent way is more likely to encourage a sense of ownership for Council plans. Decisions around investment and development seem to be taken behind closed doors and presented to communities for consultation, after determinations have been made. A more open dialogue would be useful for citizens to feel ownership and involvement in the outworking before decision making.
#27	I don't know

QUESTION 8

Consultees were asked to use the space provided for any further comments relating to the draft Corporate Improvement objectives.

There were 7 responses received in total relating to question 8.

#02	The Council “shop window” the MUDC website desperately needs to be brought into the modern ae. Customer service skills would also benefit from modernisation across the District. There is a perception of silo mentality in terms of organisation. The switchboard method of access is woeful. A call centre development would enhance and provide scale economies.
#06	Lack specific details including actual actions and money required to achieve outcomes.
#15	Maghera town was once a market town. One of the oldest market towns on the island. We do not have any room for markets in the town anymore. But we do have room at the former high school grounds to have markets and vintage car rallies and fun days, firework displays and much more. We have realised over the last two years that green space is vital for physical and mental health. That is exactly how you can improve Maghera town.
#21	Environmental protection must become a priority for MUDC if it is to set an example in relation to a sustained climate change strategy.
#23	Seems to be relevant to what’s going on in the economy and socially.
#27	Nothing else to add to this
#31	All seem to be relevant