

**A**

**Minutes of Meeting of the Development Committee of Mid Ulster District Council held on Thursday 9 October 2014 in Cookstown District Council Offices**

**Members Present:** In the Chair, Councillor Burton (Chair)

Councillors Dillon, Elattar, Mallaghan, McAleer, McEldowney, McNamee, Molloy, Monteith, C O'Neill, T Quinn, G Shiels, J Shiels and Wilson

**Officers in Attendance:** Mr Tohill, Chief Executive  
Mr McCreesh, Acting Chief Executive (CDC)  
Mr Browne, Head of Development Services (MDC)  
Mr Cassells, Director of Operations (MDC)  
Ms Campbell, Director of Policy & Development (MDC)  
Mr Glavin, Head of Leisure Services (CDC)  
Mrs Forde, Member Support Officer (DSTBC)  
Ms O'Keefe, Business Support Officer (DSTBC)  
Mrs McGee, Flavour of Tyrone Officer (DSTBC)

The meeting commenced at 7.00 pm.

**D20/14 Apologies**

Councillors Forde and Reid.

**D21/14 Declarations of Interest**

The Chair reminded members of their responsibility with regard to declarations of interest.

**Declaration of Interest**

The Chair, Councillor Burton stated that she represented Dungannon & South Tyrone Borough Council on Flavour of Tyrone and as such declared an interest.

Councillor Mallaghan declared an interest having had association with Flavour of Tyrone in the past.

**D22/14 Briefing on Flavour of Tyrone**

The Chair, Councillor Burton welcomed Flavour of Tyrone representatives to the meeting. Mrs McGee drew attention to a power point showcasing photographs from events and promotions the company had worked on.

Mrs McGee tabled a report to informing the Council on the work of Flavour of Tyrone in delivering Tourism Enterprise 3 as part of the Invest NI/DETI Local Economic Development programme, is scheduled to run until April 2015. It also outlined the need for a strategic alliance between Council and Flavour of Tyrone as a vehicle to

develop the tourism industry and promote the region in line with the Mid Ulster District Council area community planning objectives. Mrs McGee gave the background of the company outlining its objectives and targets through business development, new media development events and showcasing, whilst drawing attention to the targets set. She detailed the budget for programme delivery as being £171k and confirmed that Flavour of Tyrone was 50% funded by Council and 50% through Invest NI/DETI, managed by a Board of Directors four of whom were elected Members and two part time staff. She stated that Flavour of Tyrone was an effective and trusted networking vehicle for the local tourism industry representing local needs at a regional level in terms of capacity building and support for existing and fledgling businesses. It was recommended for the future that Council review Flavour of Tyrone's terms of reference and programme in line with recommendations from the community planning process, funding streams available, Council's existing functions and align with Mid Ulster District Council's core tourism activity.

The Chair, Councillor Burton thanked Mrs McGee for the presentation and stated that the work of Flavour of Tyrone had been acknowledged in reports produced by DETI, drawing attention to the jobs both created and sustained.

Councillor G Shiels stated he had enjoyed the presentation and in response to his comments about the name Mrs McGee stated that the Flavour of Tyrone Board had discussed this and although the branding had strengths the name could be changed to for example 'Flavour of Mid Ulster' or 'Visit Mid Ulster'. She added that they had discussed branding with Mid Ulster District Council's Marketing Communications Manager. The Chair, Councillor Burton stated that the brand was a vehicle to attract people to the area.

In response to Councillor Mallaghan's questions Mrs McGee advised that the company had 140 members, 28 of whom are from Cookstown, a few from Omagh, and currently the company was beginning a recruitment drive focusing on Magherafelt and already one business had requested to join and that the remaining members were from Dungannon. In referring to prices Mrs O'Keefe advised that the fees were approximately £100 for hotels, attractions with over 1000 visitors £100, Good Food Circle which includes restaurants £50, Guest houses £45 and others £50. In terms of measurement Mrs McGee explained that the company was evaluated on conclusion of the programme and that statistics regarding visitor spend were being compiled by NISRA and would be launched in the near future. Mrs McGee also suggested that if the company moved forward with Mid Ulster District Council it would be an idea to capture base line statistics as a benchmark for future evaluation.

Councillor Molloy asked if the fact that Tyrone in the new Council structure would be covered by three new councils would create difficulties. In response Mrs McGee advised that this had been a topic of discussion and that businesses would remain or wish to join wherever the best showcasing/ promotion opportunities were, emphasising that the Flavour of Tyrone brand was well respected.

The Chief Executive stated there was a lot of work going on being delivered through a limited resource and that the brand was strong and understood. He added that

care should be taken before changing it and he would have conversations with his peers in other Councils covering Tyrone region in the future.

Mrs McGee and Mrs O'Keefe left the meeting at 7.20 pm.

**D23/14      Receive and confirm minutes of the Development Committee meeting held on Thursday 4 September 2014**

The Chair requested that the last sentence of paragraph 5 of item D11/14 be amended to read "...and that the thematic working groups be encouraged to work with women in rural areas."

Proposed by Councillor Mallaghan  
Seconded by Councillor Quinn and

**Resolved**      That the minutes of the meeting of the Development Committee held on Thursday 4 September (D7/14-D19/14), were considered and subject to the foregoing amendment, signed as accurate and correct.

**FOR INFORMATION**

**D24/14      Update on DSD Transferring Functions**

Mr McCreesh advised Members that the matter of DSD transferring functions was still being debated but based on most recent information he outlined prospective options for moving forward. McCreesh noted that the functions to be transferred included:

- Tackling Disadvantage – Neighbourhood Renewal;
- Community Development – Advice Service; and
- Physical Regeneration – Public Realm.

Due to the current political situation the legislative process may not be completed in time to allow for the transfer of functions in April 2015 so therefore the responsibility for aforementioned functions may remain with DSD for at least a further 12 months. In this circumstance Council would need to consider with DSD what activity can occur from now until 31 March 2015.

Mr McCreesh further advised that two applications were currently with DSD for Rainey Street, Magherafelt and a further shop front signage scheme in Cookstown. He indicated that although it may be questionable if they could be delivered in the remaining six months of the existing Councils options would be explored. He further suggested that further revitalisation projects could be developed to include for example shop front, signage, painting, marketing initiatives as part of Town Centre action plans which could then be brought forward when DSD position has been clarified, emphasising that the more schemes completed before transfer the better especially in regard to Public Realm schemes.

With regard to Neighbourhood Renewal Mr McCreesh stated that it would most likely continue in a similar fashion but that programmes may be subjected to ongoing

central government cuts. If functions remain for another 12-18 months with DSD the additional time would afford Mid Ulster District Council time to consider how deprivation in existing Neighbourhood Renewal areas and other deprived areas throughout Mid Ulster could be incorporated within community planning and addressed beyond 2016-17. He added that this time would also allow for negotiations of a realistic funding allocation to take place based upon historical imbalances.

Mr McCreesh advised that since the future was uncertain Council also had to consider its stance if functions do transfer in April 2015. He stated that Council would be tasked with tackling deprivation activity for 2015/16 and given the timescale it would be unlikely that Neighbourhood Renewal activities could be altered other than to reflect budget cuts from central government thus programmes would continue for 2015/16 similar to present.

With regard to Public Realm schemes Council would have to make major decisions on how best to progress the three main towns and Coalisland. Mr McCreesh stated considerations would include whether to progress all, some or prioritise on resources.

Mr McCreesh made reference to advice services reminding Members that currently they are being considered under the review of grant-aid provided by the existing councils. Advising that the piece of work had commenced Mr McCreesh indicated that David Williamson Consultants would be commencing discussions with Mid Ulster Council members.

He concluded by stating that the challenge is to reach an agreed Mid Ulster District Council policy approach and position towards financial assistance, grant allocation and advice service support in the coming months with a view to be ready for delivery in each of the aforementioned areas from 1 April 2015. He stated that due to the fluidity of the situation officers could not offer a definitive sense of direction in relation to DSD transferring functions but it was being observed closely and when a decision had been reached officers would advise, guide and recommend a way forward.

Councillor Wilson thanked Mr McCreesh for the update stating that at this stage of uncertainty it was important to get schemes 'shelf ready' that when and if funding became available Council was ready to go.

Councillor Dillon in concurring with the remarks emphasised that Council needed to plan to tackle pockets of deprivation across the district as the source of the money was irrelevant but a formula to address the needs was essential.

Stating that in some areas Neighbourhood Renewal had not been successful Councillor Monteith stated that DSD had been lobbied but had refused to address the failures. Reiterating the need to have projects ready to go Councillor Monteith emphasised that Councils were in a better position to address the needs of local communities as Neighbourhood Renewal is a line on a map which had dissected communities.

Drawing attention to the officers who deliver Neighbourhood Renewal currently contracted until March 2015, Councillor Molloy stated that Council needed to offer reassurance to them in regard to their employment status.

Stating that Neighbourhood Renewal had been a good yardstick for tackling disadvantage Councillor G Shiels emphasised that disadvantage spans generations.

The Chief Executive in response to comments on staff emphasised that assurances cannot be given until Council knows the way forward but staff members would have employment rights.

In response to questions raised Mr McCreesh stated that he concurred with communities being split by a 'line on a map' and that it would be a challenge to define disadvantaged areas and find the resources to meet the needs. He stated that he had every confidence that the Council would meet the challenge.

The Chief Executive stated that until the position was clear regarding the transferring of functions Council was restricted in moving forward but that population figures in urban centres such as Aughnacloy, Donaghmore and Tobermore were now over 1000 and this needed to be reflected in the budget allocation.

#### **D25/14      Development and Regeneration Update**

Ms Campbell provided Members with a progress update on the Development and Regeneration Forward Work Plan presented to a previous committee. Referring to the key activities; Local Economic Development Plan (2014-2016); Evaluation of Linkubator Negotiation Programme; Review of Financial Assistance Policy and Process for the community and voluntary sector; and Social Economic and Environmental Data Analysis Ms Campbell updated Members and requested that they note progress is being made.

Councillor Wilson stated the business workshops had been well organised but expressed disappointment that the voluntary sector had not been represented stating it was a sector within Mid Ulster which provided quite a few jobs and asked if this oversight could be addressed. Having attended one of the workshops Councillor Wilson stated that support for the High Street in all three towns had been a major issue.

In response Ms Campbell advised that the consultants had not completed the piece of work and that she would investigate if this could be addressed or alternatively that the voluntary sectors views would be captured at the community planning workshops.

#### **D26/14      Events Budget and Events Support Audit**

Mr Browne advised that the purpose of the report was threefold; to show the levels of expenditure committed to Council run events for 2014/15; to show levels of expenditure and support committed to strategic events with an attendance in excess of 1000; and to establish the objectives for the delivery of events in each of the Councils. Mr Browne advised that the report provided a snapshot of events hosted

by the three Councils which had significant economic and social benefit to the area the costs of which were £346,500 fully organised and supported by Councils and £125,321 where a level of support and financial assistance had been provided by Council. Highlighting Magherafelt's Christmas Food Fair Mr Browne advised in access of 16,500 people had attended, that the shopping centre recorded an additional 3,000 in their footfall and it had significant economic as well as social benefit in the area.

Councillor T Quinn left the meeting at 7.55pm

Councillor Wilson stated groups that hosted events for which Council supplied funding and support would need early clarification as to how funding was to be allocated in the near future as events took place in early April. Concurring with these comments the Chair, Councillor Burton, emphasised the importance of this for groups seeking support.

The Chief Executive advised that the appointed consultants would go through the analysis and advise if it was possible to have a system in place for April or whether there would be a transitional period. Stating that the report gave an overview of an events calendar the Chief Executive stated that it would be helpful to know the time periods for which outside groups needed a determination on funding availability.

The Chair, Councillor Burton, made reference to the small funding allocations which were often the difference between events happening or not. Councillor Burton emphasised the importance of funding and the need to support groups organising events and stated that Council needed to establish a way forward to reassure communities and groups as soon as possible, She referred to the Clogher Valley Show which Dungannon & South Tyrone Borough Council had sponsored the equestrian element of the Show.

Councillor Mallaghan stated that these events enhanced civic pride and were often the only connection some individuals and communities had with the Council and in order to build good relations the importance of this process could not be underestimated. He further emphasised that often a small grant of £200-£300 could be the difference in a group hosting an event or not. Councillor Wilson concurring with Councillor Mallaghan's comments also suggested that January 2015 would likely be the cut-off date for the organisers of the Cookstown 100.

The Chief Executive sought direction from Members as to whether they were content with events outlined in the report as previous years or whether they wanted to scale up and provide additional events. In response Councillor Wilson stated that Council should work on what they have for the initial year whilst Councillor McAleer said she would like more events for the Clogher Valley area. Councillor Mallaghan stated that through the Mid Ulster brand and budget other events could be attracted giving the example that Cookstown had in the past hosted a strong man competition but due to lack of resources had to decline the opportunity to host Ireland's strongest man.

Councillor G Shiels stated that this area of work would be a major public relations success for the new Council moving forward but it was not a seamless exercise merging three councils into one.

The Chair, Councillor Burton, in closing stated that events budget and support was a work in progress.

**IN COMMITTEE**

Proposed by Councillor Mallaghan  
Seconded by Councillor McNamee and

**Resolved** That item D27/14-D31/14 be taken in committee.

**D32/14 Duration of Meeting**

The Chair thanked Officers for the comprehensive reports. The meeting was called for 7pm and ended at 9.10pm

CHAIR \_\_\_\_\_

DATE \_\_\_\_\_



**B**

<b>Subject</b>	Mid Ulster Good Relations Strategy and Action Plan
<b>Reporting Officer</b>	Sean McElhatton, Oliver Morgan, Sean Henry

<b>1</b>	<b>Purpose of Report</b>
1.1	To update members on the Good Relations Programmes that are currently being delivered in Cookstown, Dungannon and Magherafelt Councils. Also to seek direction on the development of the Mid Ulster Good Relations Strategy & Action plan.

<b>2</b>	<b>Background</b>
2.1	The <i>Together: Building a United Community</i> Strategy outlines a vision of ‘a united community, based on equality of opportunity, the desirability of good relations and reconciliation - one which is strengthened by its diversity, where cultural expression is celebrated and embraced and where everyone can live, learn, work and socialise together, free from prejudice, hate and intolerance’.
2.2	The legal basis of Good Relations comes from Section 75 of the Northern Ireland Act (1998) which states that ‘Public Authorities are required to have regard to the desirability of promoting good relations between persons of different religious belief, political opinion and racial group.’
2.3	A full briefing document is included in Appendix 1.

<b>3</b>	<b>Key Issues</b>
3.1	<p>It is proposed that the thematic approach going forward within Mid Ulster Council led by the Good Relations officers will focus on the following priority areas –</p> <ul style="list-style-type: none"> <li>• <b>Our Children And Young People</b> – To continue to improve attitudes amongst our young people and to build a community where they can play a full role and active role in building Good Relations.</li> <li>• <b>Our Shared Community</b> – To create a community where division does not restrict the life opportunities of individuals and where all areas are open and accessible to everyone.</li> <li>• <b>Our Safe Community</b> – To create a community where everyone feels safe in moving around and where life choices are not inhibited by fears around safety.</li> <li>• <b>Our Cultural Expression</b> – To create a community which promotes mutual respect and understanding is strengthened by Diversity, and where cultural expression is celebrated and embraced.</li> <li>• <b>Program Actions</b> – To develop support programs, at both Council and Community level, to increase and improve leadership, capacity, organisation</li> </ul>

	and capital building skills in order to support Good Relations outcomes.
3.2	A 'Good Relations' strategy and action plan needs to be developed for the new Mid Ulster Council by February 2015, in partnership with the key funder, the Community Relations Unit at OFMDFM. In the current financial year (2014/15), OFMDFM imposed a 30% cut in the programme budget mid-year. There have been no indications of the available budget for the Mid Ulster Council in 2015/16. Future Budget concerns and indications will be discussed at a regional Good Relations Conference in November 2014 and a further update will be available after this time.

<b>4</b>	<b>Resources</b>
4.1	<b><u>Financial</u></b>  None
4.2	<b><u>Human</u></b> It is envisaged that the human resources required to develop the Good Relations Strategy and Action Plan will be met within existing staffing complements.
4.3	<b><u>Basis for Professional/ Consultancy Support</u></b> <u>N/A</u>
4.4	<b><u>Other</u></b> None

<b>5</b>	<b>Other Considerations</b>
5.1	None

<b>6</b>	<b>Recommendations</b>
6.1	Members are asked to approve the thematic approach proposed for the development of the Good Relations Action Plan. Managers & Good Relations Officers from the three Council areas will continue to help inform the development of the action plan and will liaise with OFMDFM.

<b>7</b>	<b>List of Documents Attached</b>
7.1	Appendix 1 - Briefing Document Good Relations – Mid Ulster Council

# Appendix 1

## Briefing Document

### Good Relations – Mid Ulster

“Good relations across all parts of our community are an essential ingredient of building a prosperous, peaceful and safe society which is enriched by diversity and is welcoming to all. Specifically, tackling the twin blights of sectarianism and racism in addition to other forms of intolerance is essential in shaping a shared and cohesive community that can move forward and collectively face the challenges of an ever-changing world.

Our vision is a united community, based on equality of opportunity, the desirability of good relations and reconciliation - one which is strengthened by its diversity, where cultural expression is celebrated and embraced and where everyone can live, learn, work and socialise together, free from prejudice, hate and intolerance.” **(Statement from The First Minister and Deputy First Minister Thursday 9 May 2013)**

The *Together: Building a United Community* Strategy outlines a vision of **“a united community, based on equality of opportunity, the desirability of good relations and reconciliation - one which is strengthened by its diversity, where cultural expression is celebrated and embraced and where everyone can live, learn, work and socialise together, free from prejudice, hate and intolerance.”**

The thematic approach going forward within Mid Ulster Council as led by the Good Relations department will focus on the following priority areas -

- **Our Children And Young People** – To continue to improve attitudes amongst our young people and to build a community where they can play a full role and active role in building Good Relations.
- **Our Shared Community** – To create a community where division does not restrict the life opportunities of individuals and where all areas are open and accessible to everyone.
- **Our Safe Community** – To create a community where everyone feels safe in moving around and where life choices are not inhibited by fears around safety
- **Our Cultural Expression** – To create a community which promotes mutual respect and understanding is strengthened by Diversity, and where cultural expression is celebrated and embraced.
- **Program Actions** – To develop support programs, at both Council and Community level, to increase and improve leadership, capacity, organisation and capital building skills in order to support Good Relations outcomes.

### Current Structures & Budgets 2014-5:

**DSTBC: Good relations Officer – Oliver Morgan** - Program Costs including Officer and Administration Salaries totalling **(Budget £140,000 75% Contribution OFMDFM)**

**Cookstown District Council: Good Relations Officer – Sean McElhatton**-Program Costs including Officer and Administration Salaries totalling **(Budget£112,000 75% Contribution OFMDFM)**

**Magherafelt District Council: Good Relations Officer – Sean Henry** - Program Costs including Officer and Administration Salaries totalling **(Budget -£105,000 75% Contribution OFMDFM)**

Currently the three good relations officers work in their respective areas. Each district currently has a strategy and 'Good Relations Action Plan' approved by members and OFMDFM.

### **STRATEGY & ACTION PLANS 2015/16**

The purpose of the Good Relations Strategy and action plan is to meet the requirement from the Community Relations Unit (Office of First Minister and Deputy First Minister) for participation in the District Council's Good Relations Programme. This is a competitive funding programme which currently funds 75% of council's Good Relations Action Plan with the remaining 25% being match funded by each Council.

There is no one specific definition of the term '**Good Relations**' but it is usually understood as meaning work challenging sectarianism and racism; promoting peace; and understanding and celebrating diversity. It recognises that Northern Ireland has come through a period of violent conflict and that the promotion of Good Relations should aim to help society move towards a shared and better future for all.

**The legal basis of Good Relations comes from Section 75 of the Northern Ireland Act (1998) which states that 'Public Authorities are required to have regard to the desirability of promoting good relations between persons of different religious belief, political opinion and racial group.'**

It should be noted that in the current 2014/5 good relations action plans, the Community Relations Unit at OFMDFM have implemented a cut of almost 30% on programme costs, across all councils.

The current action plans fund a wide range of projects to tackle these difficult and complex issues. The action plans also provide grant funding to organisations that commit to delivering 'good relations' activity.

At this time a draft 'Mid Ulster Good Relations Action Plan' is being compiled by the good relations officers, with guidance from OFMDFM. The proposed action plan will reflect current actions and conditions in each area and also include areas of collaborative work and best practice.

At this time we have no indication of likely budgets from OFMDFM.

The information below sets out the current issues in each area.

### **Specific & Emerging Issues – Dungannon and South Tyrone Borough Council:**

- **Bonfires on Council Property** – Engaging hard to reach groups to minimise cost to Council in clear up and develop future work
- **Ethnic Minority Support** – Currently 11% Borough wide demographic Migrant Workers Rights support through Grant Aid – Hate Crime Initiatives – Increased Reporting partnering PCSP – Schools Programs advocating eradication of Racism
- **PCSP Pilot Schemes** driven by HR to address Trafficking/Hate Crime Current Hate Crime APP first of kind in Province

- **Schools Programme**- around Global Cultural Diversity
- **Decade of Anniversary** – Single identity communities looking at history of commemoration in a shared concept through hosting series of lectures.
- **Anti – Racism initiatives** through Drama within Council arts Program –
- **Poverty Intervention** – Inter Agency Approach with GR providing Intervention support
- **Member of NISMP** – Advocating DELL and other departments on Migrant Policy
- **Inter- Agency Support** – An Tearmann/STEP/Speedwell/COSTA/Clergy Forum/Churches Forum Collaborative work with ethnic minority community associations Lithuanian/Polish
- Direct Linkages to Honorary Consuls Embassy Clinics – Polish/Lithuanian/East Timor/Portugese
- Community Support – Intra Tensions – Flag Flying Mediation through communities and paramilitary linkages
- **Cultural Support** – Organising Cultural Events to maintain Shared Future/ Shared Space Burns Nights/St Patrick’s Events/Picnic in the Park numerous other cultural festivals
- **Small Grants** – Rolling Program
- **Intervention** –Graffiti removal
- Mainstreaming of Good Relations with Members and across all departments
- Policy Synergies Human Rights/Equality Section 75/Racial Equality Strategy
- Linkages to Peace IV
- Reactive ability to address arising situations Poverty ( Vineyard SVP – Food Banks)Suicide (Niamh Louise Foundation)Drugs Anti-Social Behaviour(PCSP/PSNI/Youth Service) Discrimination Hate Crime(STEP/Honorary Consuls/NIHE)
- **Additional Complimentarity:** Administration of Community Festival Program/Assessment of Grant Aid Programs Within Council Grant Aid Good Relations screened and assessed through all Council Grant Aid

#### **Specific & Emerging Issues - Cookstown District Council:**

- **Bonfires on council property**-Regular community engagement with hard to reach groups to deter or improve bonfire sites in the district.
- **Good relations subcommittee**- Facilitate monthly subcommittee meetings.
- **Ethnic Minority support**- Partnership with CWSAN Migrant Worker scheme. Inter-agency approach to tackle racism & hate crime.
- **Schools Programme** – In partnership with local schools develop inter school projects that tackle sectarianism & racism.
- **Princes Trust** – SW College- Youth programme- In partnership with The Princes Trust deliver voluntary community projects that engage young unemployed persons.
- **Traditional Music in schools**- Term time traditional music programme delivered in 12 local primary schools. Regular inter school music performances. Using music to explore cultural similarities and a shared heritage.
- **Sports Programmes** - Supporting integration and breaking down barriers through sport and team work. Understanding the impact of prejudice. Challenging racism & sectarianism through sport.

- **Contentious Issues – Support & facilitate local community & voluntary groups.** Reduce community tensions by intervention. Improve integration. Engage with hard to reach single identity groups. Develop & build capacity of groups to address hard local issues. Deliver projects in partnership with statutory agencies, improve community safety.
- **Support a range of cultural & heritage initiatives in the district-** 12<sup>th</sup> July celebrations, St Patricks Day events, Pipe Band competition, 'Cookstown Together' event, 'Cookstown in Harmony'.
- **Small 'Good Relations' Grants** – Opened for a limited period.
- **Anti-poverty initiative-** Facilitate food bank initiatives.
- **Arts Council NI** – reimaging project- Assisting in the delivery of two major public art schemes in Pomeroy & The Loup.
- **Additional Complementarity:** Assessment of Grant Aid Programs within Council.

### **Specific Issues & Emerging Issues - Magherafelt District Council:**

- **Leading for a shared society** – addressing areas of segregation and hidden good relations issues, public and private leadership by elected representatives for a shared society.
- **Promoting a joined up, integrated and Community Planning approach to Good Relations in Magherafelt** – Good Relations is everyone's business – an integrated and more effective and efficient approach which involves all relevant key players across sectors.
- **Mainstreaming Good Relations into the work of all elements of Council** – leading by example, showing how Good Relations can be integrated across all Council business, culminating in effective Community Planning with Good Relations considerations at its heart.
- **Establishing a new Civic Forum** as a platform for bringing together a range of interested groups from both sides of the community, and agencies, to discuss and address hard issues.
- **Dealing with hard issues head on** – bonfires, flags, emblems, sectarian attacks, lack of dialogue, lack of respect, Irish Language – engaging with people who are not yet engaged.
- **Working in priority areas within the Magherafelt area** – active inclusion of areas where capacity for Good Relations work is lower – Good Relations capacity building work in keeping with the needs of the community.
- **Working with key influencers and emerging leaders in local areas** – and, through this, inclusion of communities in Good Relations initiatives.
- **Dealing with interface issues and issues in rural areas** should be reflected in appropriate on-the-ground work in communities.
- **Working with target groups such as ex-members of the security services.**
- **Building shared and consensual spaces** (consensual spaces are owned by local communities and not by gatekeepers or others) – shared spaces required for dialogue, dialogue required to reduce tensions/fear.
- **Reducing the influence of paramilitarism through work with young people** (and adults) not yet open to or engaged in peacebuilding to promote engagement in Good Relations work and diversion from sectarian and anti-social behaviour.
- **Capacity building for good relations work** – targeting new groups or groups dealing with new issues or taking new opportunities.
- **Supporting local actions** through a more programmatic approach to promote a focus on desired outcomes.

- **Working with minority ethnic communities and the local population**, to address racism and intimidation, address lack of dialogue and respect and celebrate diversity.
- **Celebrating cultures and traditions for all communities and sharing these across communities** – addressing the identified lack of understanding of own culture and traditions as well as of the culture and traditions of others.
- **Developing and delivering a commemoration programme** for the next decade of celebrations and commemorations, with a programme of shared understanding.
- **Working with churches and other groups in moving things forward** – explore the issue of Good Relations with church groups including their role in Good Relations work.
- **Working with the Bands Forum, Orange Order, Masonic Lodge, Apprentice Boys, Royal Black Institution, political ex-prisoners' organisations** - in an attempt to increase engagement in Good Relations work, promote dialogue and increase understanding and awareness of each other and each other's perspectives.
- **Working with young people on a cross-community basis.**
- **Inclusion and dialogue in relation to sport and the arts** – utilise these resources for good quality cross-community work.

### **Joint Initiatives: Areas of Collaborative Work**

**Cross Party Study Trips/Elected Members/Community representatives** through Western Region Forum Potential to develop similar model within Mid Ulster based on Civic leadership

**Support local shared community spaces.** e.g. The Crieve Centre, Rowan Tree Centre, The Hub BT80.

**Churches Forum/Clergy Forums** closely linked through some joint initiatives “Legacy of the Conflict” conference and outworking’s Mid Ulster Region Wide

**Schools** parallel through work with Speedwell – Easily adaptable to look at a Mid Ulster Region Brief to direct outcomes across the region.

**Ethnic Minority** – Hate Crime App first Council to launch in Northern Ireland and Pilot could be looked at extension across Mid Ulster as basis to roll out will be achieved within pilot in DSTBC.

**The action plan also delivers a range of training opportunities for members & staff.**

**Members Training**-To further develop confidence and capacity of Elected Members in issues concerning Good Relations and Equality.

**Staff training** -Council staff trained in the delivery of good relations as an integral part of Service delivery.

**Induction Training** – Good Relations awareness training to all new staff.



**C**

<b>Subject</b>	PCSP's
<b>Reporting Officer</b>	Celene O'Neill, Shauna McCloskey, Michael McCrory

<b>1</b>	<b>Purpose of Report</b>
1.1	To seek direction on development of a new PCSP Strategy and Action Plan for 1 <sup>st</sup> April 2015.

<b>2</b>	<b>Background</b>
2.1	<p>Policing and Community Safety Partnerships are statutory bodies established under the Justice NI Act 2011. PCSPs have a range of duties which are set in legislation:</p> <ul style="list-style-type: none"> <li>• <b>Consult and engage</b> with the local community on the issues of concern in relation to policing and community safety. Each PCSP has a Policing Committee with a distinct responsibility to provide views to the relevant district commander and the Policing Board on policing matters;</li> <li>• <b>Identify and prioritise</b> the particular issues of concern and prepare plans for how these can be tackled;</li> <li>• <b>Monitor</b> the performance of the police and work to gain the co-operation of the public with the police in preventing crime; and</li> <li>• <b>Deliver</b> a reduction in crime and enhance community safety in each district, directly through interventions, through the work of delivery groups or through support for the work of others.</li> </ul>
2.2	Details on the PCSP Strategic Objectives are outlined in Appendix 1.
2.3	PCSPs work with the community to identify issues of concern in the local area and potential solutions, and prepare plans to address these concerns. The focus of the plan is on delivering practical solutions. They also work in partnership with organisations which contribute to the enhancement of community safety in your area.
2.4	As a statutory body, established under the Justice Act 2011, and in compliance with the Section 75 commitments set out in its Equality Scheme, the PCSP is committed to promoting good relations in all aspects of service delivery.
2.5	Information on PCSP membership is detailed in Appendix 2.

	The existing three Policing and Community Safety Partnerships will be replaced by a new Mid Ulster PCSP on 1 April 2015. The new PCSP will be required to develop a strategy and action plan for 2015-18. An update on the recruitment process of Independent Members for the 11 new PCSPs is attached in Appendix 3
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<b>3</b>	<b>Key Issues</b>
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3.1	<p>A strategy and action plan needs to be developed for the new Mid Ulster PCSP. In lieu of guidance from the Department of Justice and NI Policing Board, the current PCSP Managers would propose three options to the committee:</p> <p>Options 1: Develop and prepare a complete PCSP strategy and action plan for 2015-18 for implementation on 1 April 2015.</p> <p>Option 2: Develop a PCSP strategy for 2015-18 with a one year transitional action plan for 2015-16 and then work with new PCSP to develop new action plan for 2016 onwards.</p> <p>Option 3: Prepare a one year transitional strategy and action plan for 2015 and then work with new PCSP to develop new strategy and action plan for 2016 onwards.</p>
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<b>4</b>	<b>Resource Implications</b>
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4.1	<b><u>Financial - None</u></b>
4.2	<b><u>Human resources - None</u></b>
4.3	<b><u>Assets and other implications – None</u></b>

<b>5</b>	<b>Other Considerations</b>
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5.1	Managers will work together on developing common consultation across three existing PCSPs to help inform the development of the action plan. This consultation will be complementary with the community planning consultation.
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<b>6</b>	<b>Recommendations</b>
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6.1	PCSP Managers would recommend option 3 as this would give greater involvement to members of the new Mid Ulster PCSP to develop a strategy and action plan for 2016-18 and also allow for greater integration into the development of the new community planning process.
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<b>7</b>	<b>List of Documents Attached</b>
7.1	Appendix 1: Strategic Objectives of PCSPs
7.2	Appendix 2: PCSP Membership
7.3	Appendix 3: Update on Recruitment of Independent Members

## **APPENDIX 1: PCSP STRATEGIC OBJECTIVES**

### **Strategic Objectives - what PCSPs are expected to do**

A number of strategic objectives have been established for PCSPs. These help ensure that the PCSPs are focusing on the issues that matter most within local communities.

#### **Strategic Objective 1 – to successfully deliver the functions of the Policing and Community Safety Partnership for the area by:**

- Engaging with local community and statutory groups, to identify local concerns in relation to policing and community safety, and to invite their contribution to prioritising and addressing those concerns;
- Preparing the PCSP's plan, and organising the work of the partnership to meet priority needs;
- Putting in place implementation structures and delivery mechanisms that will contribute to a reduction in crime and the enhancement of policing and community safety in the Partnership's area, directly through the collaborative working of the membership of the Partnership, through the work of its delivery groups or through working in partnership with, or supporting the work of, others; and
- Increasing PCSP awareness with the public and key stakeholders by planning communications activity to more proactively inform and promote the work of the PCSPs.

#### **Strategic Objective 2 – to improve community safety by tackling crime and anti-social behaviour through:**

- Ensuring that local statutory bodies and agencies deal with the anti-social behaviour and crime-related issues that matter in their area;
- Providing comprehensive community input into decision making processes about tackling anti-social behaviour and giving feedback on the effectiveness of interventions;

- Identifying and implementing, with support from DoJ, ways to educate communities about the realities of anti-social behaviour;
- Contributing to delivery of the Community Safety Strategy action plans, and initiatives that improve community safety; and
- Working in partnership with the police, local statutory bodies, agencies and the community to reduce the impact of anti-social behaviour and crime in the community.

**Strategic Objective 3 – to support community confidence in policing through:**

- Ensuring local accountability through the Policing Committee's role in monitoring police performance;
- Ensuring that policing delivery reflects the involvement, views and priorities of local communities;
- The inclusion of initiatives/projects in PCSP plans, aimed directly at meeting the objectives of the Northern Ireland Policing Plan;
- Ensuring the PCSP Plan identifies priorities for consideration in the development of the local Policing Plan which are consistent with the Northern Ireland Policing Plan.
- Ensuring improved policing service delivery in partnership with local communities to build and strengthen public confidence in policing; and
- Ensuring effective engagement with the police and the local community, with specific emphasis on engagement with young people and disadvantaged communities, particularly within Loyalist and Republican areas.

## **APPENDIX 2: PCSP MEMBERSHIP**

### **How are PCSPs made up?**

PCSPs comprise membership from a number of different groups. They will have:

- 8, 9 or 10 political members (councillors) nominated by the district council;
- 7, 8 or 9 independent members appointed by the Northern Ireland Policing Board (NIPB); and

Representatives from the following seven designated organisations:

- Police Service of Northern Ireland
- Northern Ireland Housing Executive
- Probation Board for Northern Ireland
- Youth Justice Agency for Northern Ireland
- Health and Social Care Trusts
- Education and Library Boards
- Northern Ireland Fire and Rescue Service

## **APPENDIX 3: UPDATE ON RECRUITMENT OF INDEPENDENT MEMBERS**

*E-mail from NI Policing Board on 26<sup>th</sup> September 2014*

I am writing to provide an update on the current position regarding PCSP Communique Issue Number 33 entitled 'Independent Members Recruitment Process for Reconstitution of PCSPs in April 2015'.

On Wednesday, Board Members met with the Minister to discuss funding the competition for recruitment of PCSP independent members to appoint to the new 11 PCSPs in April 2015. In light of the current financial situation, it was agreed to explore alternative options to manage this process. We hope to be in a position to update you further after the next Board meeting on Thursday 2 October.

In the interim we have postponed the five public information sessions which were scheduled to commence on Monday 29 September and the launch of recruitment campaign through the press next Thursday 2 October. It is acknowledged that a considerable amount of work has gone into the information evenings by some managers, however we still hope to be able to run the sessions in due course so your co-operation is greatly appreciated.

I would be grateful if you could update PCSP members accordingly.

Kind regards,

**Jenny Passmore**  
**Partnership Manager**

Northern Ireland Policing Board  
Waterside Tower  
31 Clarendon road  
Clarendon dock  
Belfast BT1 3BG

**Tel: 028 9040 8529**  
**Mobile: 07748660145**



**D**

<b>Subject</b>	Development and Regeneration update
<b>Reporting Officer</b>	Anne-Marie Campbell, Adrian McCreesh and Iain Frazer

<b>1</b>	<b>Purpose of Report</b>
1.1	To provide members with an update regarding progress on the Development and Regeneration Forward Work Plan previously presented.

<b>2</b>	<b>Background</b>
2.1	The Committee agreed the forward work plan of Development and Regeneration Working Group at its July Committee meeting. This included a number of key activities that the group had to complete by the 31 <sup>st</sup> March 2015.

<b>3</b>	<b>Key Issues</b>
3.1	<p>A number of key activities have been progressed as detailed in Appendix 1. In particular:</p> <ul style="list-style-type: none"> <li>• <b>Local Economic Development Plan (2014-2016)</b></li> </ul> <p>Good progress continues to be made as detailed below;</p> <p>Three business workshops were completed on 29<sup>th</sup> Sept (Magherafelt), 1<sup>st</sup> October (Cookstown) and 2<sup>nd</sup> October (Dungannon). 100 businesses were in attendance over the course of the three nights.</p> <p>All Statutory Body consultations are now complete (17 No).</p> <p>The remaining consultations are being organised in November with;</p> <ul style="list-style-type: none"> <li>❖ Chief Executive, Directors and Economic Development Staff across Mid Ulster.</li> <li>❖ Town Centre Forum/Regeneration Partnership Meetings (3 No)</li> </ul> <p>A questionnaire will be issued as part of the community voluntary consultations being carried out by Williamson Consultancy regarding the support needs of the community and voluntary sector from an economic perspective.</p> <p>A comprehensive project report will be brought to the MUDC Development Committee on 4 December 2014 to outline progress to date. This will focus specifically on the needs of local industry identified through the consultation</p>

	<p>process and outline potential economic development projects for MUDC to consider. Members views are sought on whether they would like the consultants to attend the Development Committee on 4 December to deliver a presentation, and/or would like the opportunity to input their views via a separate focused workshop session.</p> <p>Minutes are attached of MUDC Local Economic Development Plan Working Group on 24 September 2014 (Appendix 2).</p> <ul style="list-style-type: none"> <li>• <b>Review of Financial Assistance Policy and Process for the Community and Voluntary Sector</b></li> </ul> <p>Williamson Consulting has held an initiation meeting with the Chief Executive. They have initiated a review of existing documentation and processes within the three existing Councils. An initial officer meeting has occurred with the Development and Regeneration working group. A workshop is to be held with officers on 5 November to consider high level policy and operational issues in more detail.</p> <ul style="list-style-type: none"> <li>• <b>Social Economic and Environmental Data Analysis</b></li> </ul> <p>Oxford Economics has undertaken some initial analysis of the Mid Ulster area's social, economic and environmental aspects across the three merging councils. They have provided a presentation for use at the community planning sessions.</p> <ul style="list-style-type: none"> <li>• <b>Presentation from InterTradelreland</b></li> </ul> <p>InterTradelreland delivered a presentation to the Development and Regeneration Working Group on their work (Presentation included in Appendix 3). They highlighted the support programmes they deliver to SMEs in Mid Ulster in order to develop North/South trade and innovation opportunities. InterTradelreland would welcome the opportunity to work further Mid Ulster Councils to support local businesses.</p>
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<b>4</b>	<b>Resource Implications</b>
4.1	<p><b><u>Financial</u></b> All financial commitments have been previously approved</p>
4.2	<p><b><u>Human Resources</u></b> It is envisaged that the human resources required will be met within existing staffing complements.</p>
4.3	<p><b><u>Basis for Professional/ Consultancy Support</u></b>  Use of consultancies identified have been previously approved</p>
4.4	<p><b><u>Other</u></b> None</p>

<b>5</b>	<b>Other Considerations</b>
5.1	None

<b>6</b>	<b>Recommendations</b>
6.1	Members are asked to note progress that is being made.

<b>7</b>	<b>List of Documents Attached</b>
7.1	Appendix 1 – Development and Regeneration Progress Report for November.
7.2	Appendix 2 – Minutes of MUDC Local Economic Development Plan Working Group
7.3	Appendix 3 – InterTradelreland presentation

## Development and Regeneration Working Group

### Progress Report for November 2014

Activity	Target Completion Date	Status
Pursue and secure match funding for production of new Baseline Study for Cookstown, Dungannon, Magherafelt, Coalisand and Maghera)	31/3/15	Terms of Reference prepared. Awaiting decision from DSD on availability of funding.
Complete Mid Ulster Tourism Plan	31/3/15	TOR will be issued after Community Planning consultation process with a view to appointment of professional support before March 2015.
Provide necessary input data and evidence towards ongoing preparation of Mid Ulster Community Plan	31/3/15	Verification of data collated ongoing. Overarching statistics produced in form of presentation for Community Planning consultation events.
Produce a new Foreign Direct Investment App for Mid Ulster	31/3/15	App content will be finalised once additional information is received from Oxford Economics. App will be tested during November.
Mid Ulster Advice Service – review of current provision and recommendations for future delivery	31/3/15	Consultants have initiated review of existing documentation and process. Initial officer meetings have occurred. A workshop is to be held with officers on 5 November to consider high level policy and operational issues.
Produce a Mid Ulster Business Directory	31/3/15	A dedicated part-time member of staff has been assigned to update & verify business information. Consultant has been appointed to develop the on-line business directory as part of MUDC website development.
To develop and agree an approach towards Grant – Aid consideration and allocation across Mid Ulster, commencing 1 <sup>st</sup> April 2015	31/3/15	Consultants have initiated review of existing documentation and process. Initial officer meetings have occurred. A workshop is to be held with officers on 5 November to consider high level policy and operational issues.
Complete an interim Mid Ulster Economic Development Action for 2014-2016	31/12/14	Consultants are continuing their consultation work with a wide range of key stakeholders across Mid Ulster. 100 businesses attended workshops across the MUDC area. Information is currently being analysed on a sectoral basis from the workshops and questionnaires. 24 number in-depth

Activity	Target Completion Date	Status
		business interviews have commenced with companies across Mid Ulster. The community planning sessions will include a business/economic theme to provide an opportunity for further business feedback. Consultation meetings are being arranged for officers, councillors and town centre forums. Additional economic support needs of the community/voluntary sector will be sought through the ongoing work being co-ordinated by Williamson Consultancy.
To have an agreed approach for Arts, Culture and Heritage offering	31/3/15	Audit being undertaken to review current approaches.
Prepare a Good Relations Strategy for Mid Ulster	31/3/15	Meeting held with Chief Executive to agree approach. Overview paper prepared for committee meeting.
Finalise discussions with DSD on Urban Regeneration, Community Development and Neighbourhood Renewal. Determine viability of four Environmental Improvement Schemes	31/3/15	Council currently awaiting legislation approval. Discussions ongoing with DSD.
Shape the structure and approach for the: <ul style="list-style-type: none"> <li>• Mid Ulster Rural Development Programme (2014-2020); and</li> <li>• PEACE IV Plan (2014-2020)</li> </ul>	31/3/15	Update report prepared for November committee meeting regarding the Rural Development Programme for Mid Ulster.
Shape the content of future European Programmes, including Interreg V, ERDF, ESF etc	31/3/15	Project proposals being prepared for MUDC consideration as to how Council could avail of ESF funding. Lobbying and responses being provided as required. To be discussed at next Development and Regeneration Working Group meeting.
Discuss and agree Town Centre Action Plans and associated funding for 2015/2016	31/3/15	Awaiting direction from DSD. Officers to meet to identify priorities.
Review existing programmes to determine if any 'gaps in provision' will occur before future funding becomes available	31/3/15	Ongoing. Report prepared and presented on events.
Develop Development budget for 2015/16	30/11/14	Currently collating information. Officer meeting being arranged for early November.

# Mid Ulster

## DISTRICT COUNCIL

### MINUTES OF MID ULSTER LOCAL ECONOMIC DEVELOPMENT PLAN WORKING GROUP MEETING HELD ON WEDNESDAY 24 SEPTEMBER 2014 AT 6.00PM IN COOKSTOWN COUNCIL OFFICES

<b>Attendance:</b>	Councillor Kim Ashton	Mid Ulster District Council
	Councillor Brian McGuigan	Mid Ulster District Council
	Adrian McCreesh	Cookstown District Council
	Fiona McKeown (Chair)	Cookstown District Council
	Anne-Marie Campbell	Magherafelt District Council
	Davina McCartney	Magherafelt District Council
	Vinny Beggs	Dungannon & South Tyrone Borough Council
	Pauline Gallagher	Dungannon & South Tyrone Borough Council
<b>In-attendance:</b>	Keith Wilson	RSM McClure Watters
	Neil McCullough	Oxford Economics
	Jonathan Walker	Oxford Economics
	Shirley McIntyre (Minutes)	Cookstown District Council

#### 1. Welcome & Introductions

F McKeown welcomed everyone to the meeting.

#### 2. Apologies

Apologies were received on behalf of Councillors Dillon, Quinn and Wilson and also Declan Mackin (RSM McClure Watters) and Mary Gormley (Invest NI).

#### 3. Minutes of previous meeting

Minutes of the previous meeting held on 14 August 2014 were agreed.

#### 4. Matters Arising

F McKeown reported that as requested at the previous meeting, Invest NI had been contacted to ascertain if they would be prepared to join this Working Group. The Manager of Invest NI's Western Regional Office had responded to advise that Invest NI is willing to attend Working Group Meetings up until the point where work begins on developing potential projects, at which stage they would withdraw due to a potential conflict of interest.

F McKeown welcomed the consultants, K Wilson and N McCullough to the meeting and invited them to deliver their joint presentation.

#### 5. Presentation - Socio-Economic Profile of the Mid Ulster Area (Oxford Economics)

N McCullough presented an overview of the key features of the economic performance of the Mid Ulster region, including the structure of the each of the sectors, their respective contribution to the region's

economy, the region's employment/ labour force trends, skills, education, projections to 2020 and suggested potential areas for future interventions.

## **6. Presentation – Update on Consultation Process (RSM McClure Watters)**

### **a. Business Needs Survey – Key Findings**

K Wilson commended the Mid Ulster Council on their efforts in achieving such a high response from 394 local businesses to the Business Survey. He then gave a brief overview of the Survey's findings, advising that a more detailed analysis would be completed for the Workshops and inclusion in the Final Report.

*(A McCreesh joined the meeting).*

A DUP Member asked how many emails were sent to businesses enclosing the survey link, that were located in the old Dungannon Council area but now fall outside the new Mid Ulster Council boundary. K Wilson advised that there were approximately 3 or 4 businesses where this issue had arisen.

A DUP Member also advised that an issue had occurred whereby a number of businesses in Dungannon Enterprise Centre had only been able to complete one on-line response (possibly due to sharing one IP address). This issue had been subsequently resolved by Dungannon Enterprise Centre, but it was worth noting in case the issue arises again in any future similar exercises.

A McCreesh noted that the Survey findings highlighted a number of key issues, including:

- i. The business support market was currently extremely crowded, causing confusion and resulting in business disengagement and the future challenge for Councils is how best to deliver support to the business sector;
- ii. It was encouraging that respondents had not just identified business support measures as a priority, but had also indicated that town centre development and tourism were also important; and,
- iii. Given that the new Mid Ulster Council would be one of the area's largest employers, a priority for the local business base should also be how to engage effectively with this organisation (e.g. learning about procurement requirements to access new opportunities for work).

N McCullough concurred that the business support environment was extremely complex.

A Sinn Fein Member inquired about what the future relationship would be between Councils and Invest NI. F McKeown advised that Invest NI currently works closely with the three Councils in the delivery of our individual economic development programmes and that in future, it is expected this relationship will galvanise further through the delivery of economic development projects delivered under the auspices of the new Mid Ulster Council. The Mid Ulster Council is also keen to have a physical Invest NI presence located in the region.

A McCreesh also added that, as with all the Council's new Community Planning partners, Invest NI is now also required to participate in this process.

*(Councillor Ashton left the meeting at 7pm).*

F McKeown thanked both N McCullough and K Wilson for their very informative presentations.

### **b. 24 In-Depth Business Interviews (8 businesses per area)**

F McKeown advised that 24 In-Depth Business Interviews (8 per business area) will be conducted by RSM McClure Watters over the next 2 weeks. These will comprise a representative sample of businesses in terms of size, location and sector.



### **c. 3 Sectoral Business Workshops (Magherafelt, Cookstown, Dungannon)**

F McKeown advised that 4 Business Workshops will be held across Mid Ulster on the following dates/times.

- Monday 29 September 2014 from 7pm-9pm - Magherafelt District Council Offices
- Wednesday 1 October 2014 from 7pm-9pm - The Burnavon Theatre, Cookstown
- Thursday 2 October 2014 from 7pm-9pm - Dungannon - venue to be confirmed.

The draft format of the Business Workshops is planned as follows:

- Welcome/Introduction from the Presiding Councillor (Chair) of Mid Ulster District Council
- Overview of Local Economic Development Plan for Mid Ulster / key findings to date / area socio-economic profile (RSM McClure Watters)
- Break into Work Groups for discussion
- Brief feedback session at the end
- Conclusion / Next Steps

F McKeown advised that the Workshops have been advertised in the local press and also through a number of media channels to maximise business awareness of the events.

### **7. Linkages with Community Planning Workshops (Oct-Dec 2014)**

F McKeown explained that the Community Planning Workshops will provide a further opportunity for businesses to input their views on the needs of local industry.

V Beggs requested that if a business makes contact with RSM McClure Watters, this information should be provided to Councils. Noted.

K Wilson asked if further details were available on the Economic Development 'Vision Plan' workshop. F McKeown confirmed that a final event will be convened, probably in the New Year, to provide an opportunity for all who participated in the consultation process to review the Report's findings.

### **8. Next Steps – Schedule for 5 Group Facilitation Sessions:**

F McKeown advised that consultations with the following groups would be undertaken in October 2014 and would complete the consultation for the new Plan:

- a. Cookstown Town Centre Forum / Chamber of Commerce
- b. Dungannon Regeneration Partnership / Chamber of Commerce
- c. Magherafelt Town Centre Forum / Chamber of Commerce
- d. Mid Ulster Council Members
- e. Chief Executive / Council Officers

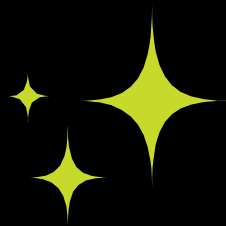
### **9. Any Other Business**

None.

### **10. Date/Time of Next Meeting**

It was AGREED that the next meeting will be convened when the consultations are complete and the draft findings worked up.

**Meeting ended at 7.45pm.**



hello

Presentation for Mid Ulster Council

Margaret Hearty – Acting CEO InterTradeIreland

15<sup>th</sup> October, 2014

# Who we are & what we do.

We are the only organisation which has been tasked by both Governments to boost North/South economic co-operation for the mutual benefit of Northern Ireland and Ireland.

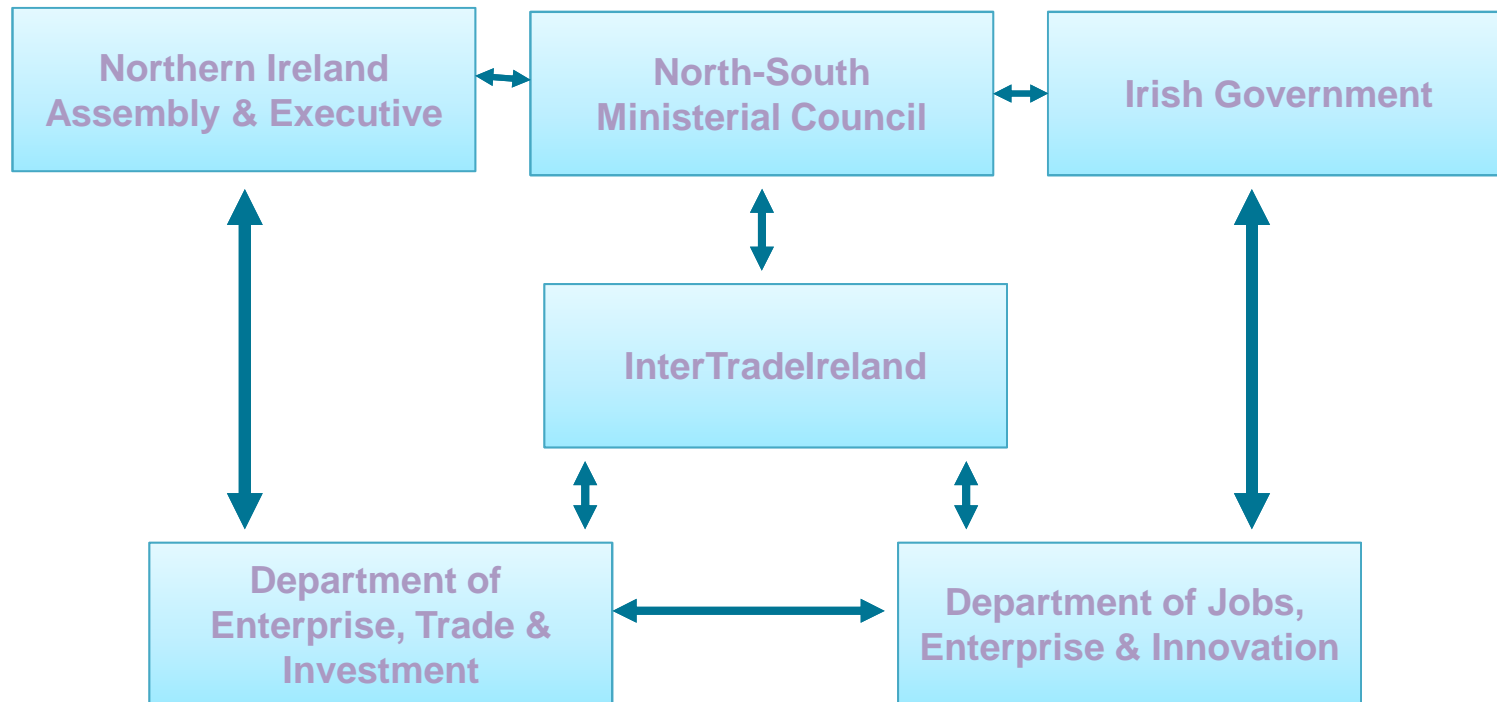
We support SMEs across the island to identify and develop North/South trade and innovation opportunities. We do this through:

**Business programmes**

**Research & statistics**

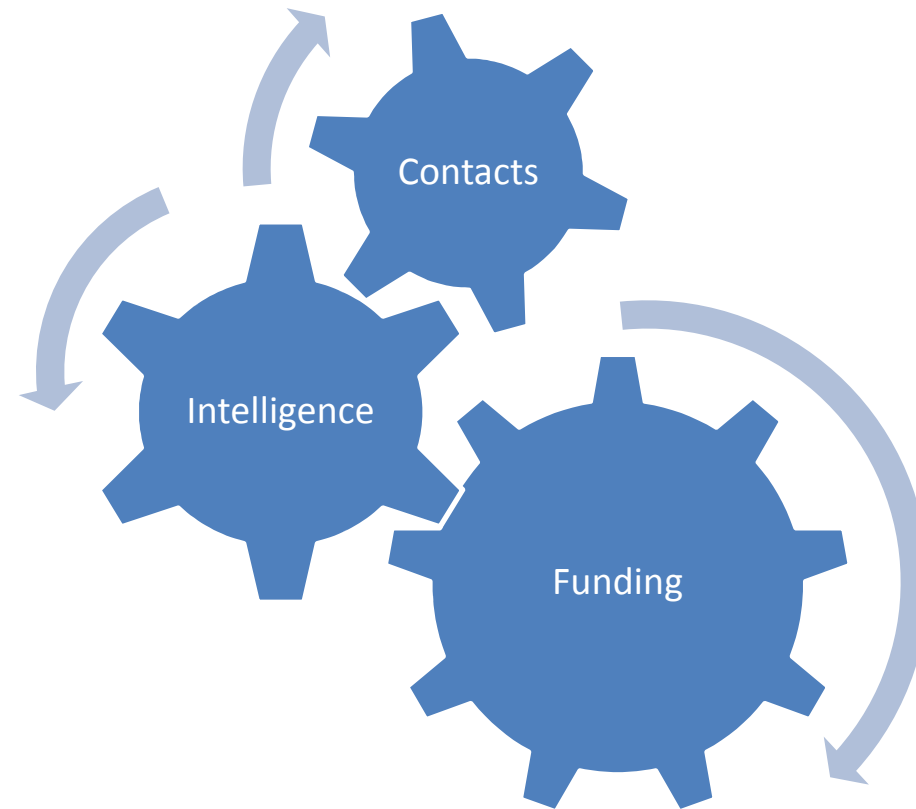
**Networks and partnerships**

# Institutional Arrangements



# At a glance our activities

## TRADE AND INNOVATION



All-island research, publications, statistics and networks

# At a glance our activities

## TRADE AND INNOVATION

### Sales & Marketing

- Sales and marketing support - Acumen
- Sales development support for small business - Elevate
- Tender workshops, training and mentoring – Go-2-Tender
- Meet the Buyer events
- Trade accelerator voucher scheme for cross-border business advice on legal, financial and regulation issues

### Innovation & Collaboration

- Company-graduate-academic partnership - Fusion
- Business transformation and strategic planning - Challenge
- Horizon 2020 supports - voucher scheme and information service
- Innovation events, workshops and masterclasses - All Island Innovation Programme

### Equity Finance

- All-island Seedcorn Investor Readiness Competition
- Business Angel Networks and Syndicate groups
- Equity advisory service - one to one advice from our equity expert
- Venture Capital Conference annual event
- Business plan workshops, guides and events
- Regional Equity Advisory clinics
- Entrepreneurship master classes

All-island research, publications, statistics and networks

# Our achievements and key facts.

**25,000** SMEs have benefited from our cross-border information and advice

**6,000** SMEs have taken part in our all-island programmes

GENERATING

**£700m**

worth of trade and business development value

**12:1** is our return on investment

**c€2.8bn**

is the value of cross-border trade on the island

**{ 3,000 }**  
Jobs

# On the pulse of small business...

## InterTradeIreland's Quarterly Business Monitor- Q1 2014

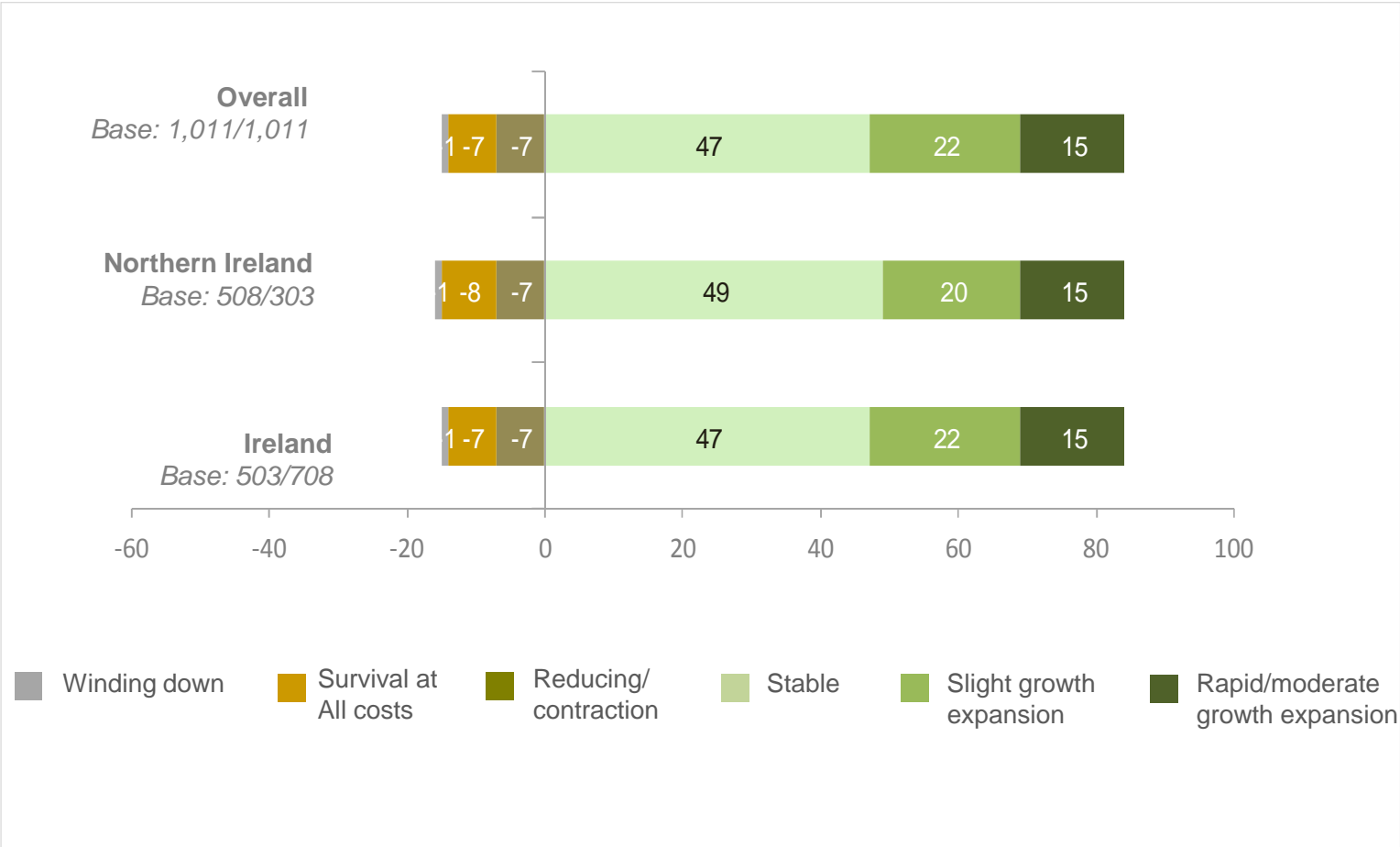


*InterTradeIreland's quarterly Business Monitor survey is the largest and most comprehensive business survey on the island covering business owner's views both Northern Ireland and Ireland from interviews conducted with more than 750 SMEs.*



# Business position by location

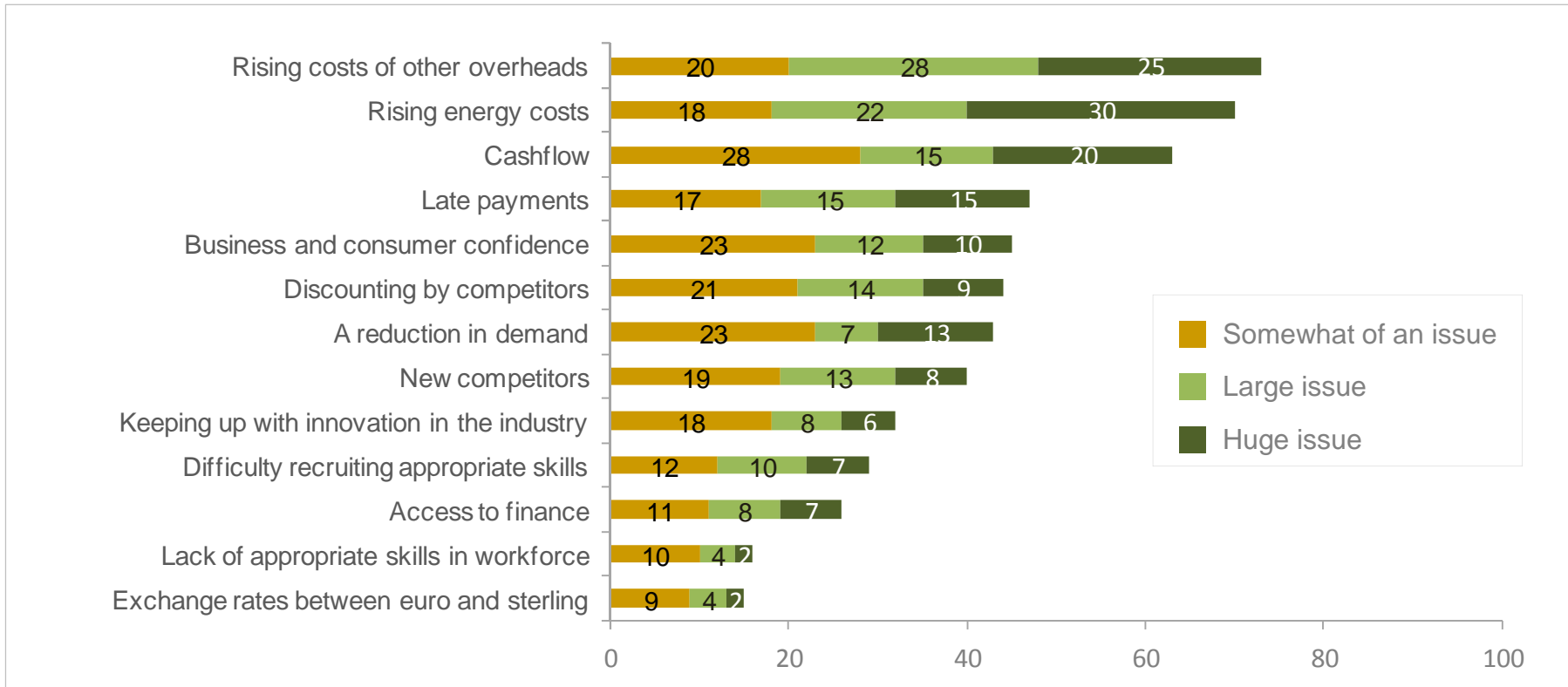
Which of the following best describes the current position of your business? (%) of firms



*“Both economies remain on the same positive trajectory..”*

# Key challenges for businesses

To what extent if at all, are each of the following an issue for your business currently? (% firms)



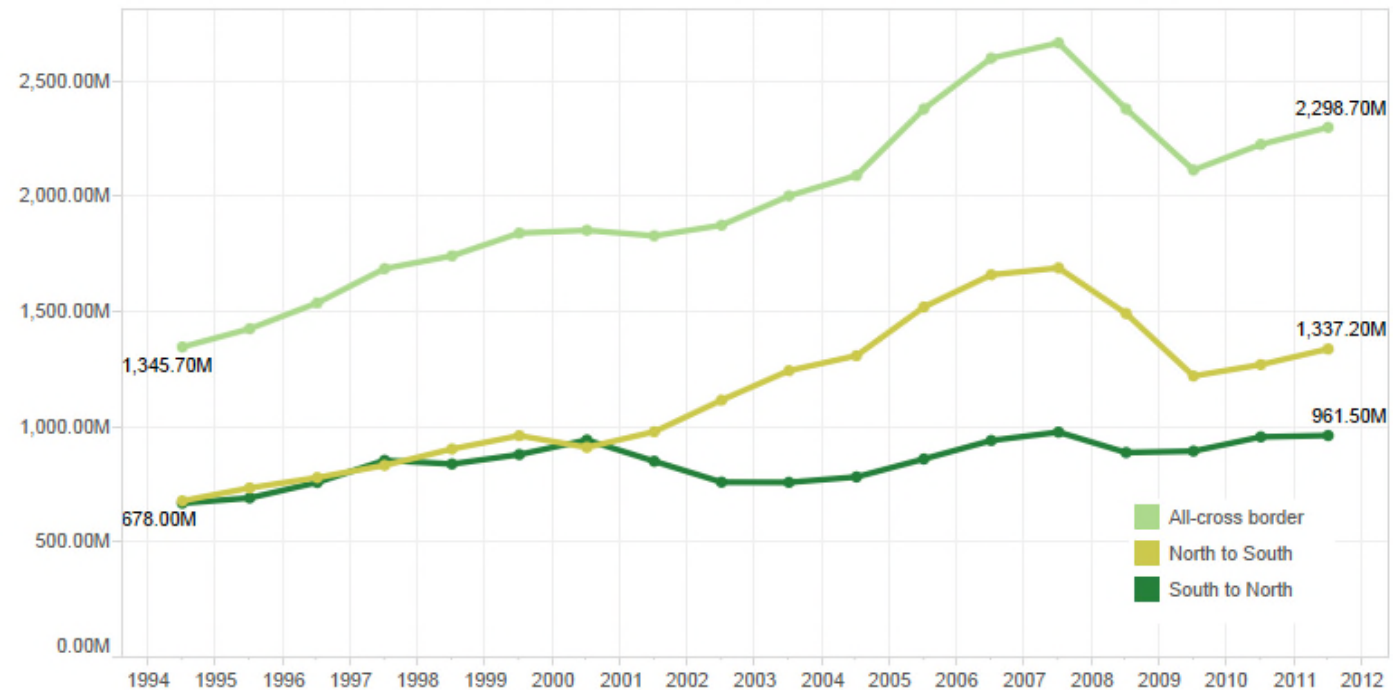
*“Costs and cashflow... key concerns..”*

# Cross-border trade

- ❑ Total cross-border trade in manufacturing
- ❑ Sectoral cross-border trade
- ❑ Importance of cross-border trade for SMEs
- ❑ Cross-border trade as 'stepping stone'

# Total cross-border trade – manufactured goods

In the most recent year (2012) total trade in manufacturing came to **€2.834 billion/£2.298**. This represents a 10.5 per cent increase on the total cross-border goods trade in 2011\*.

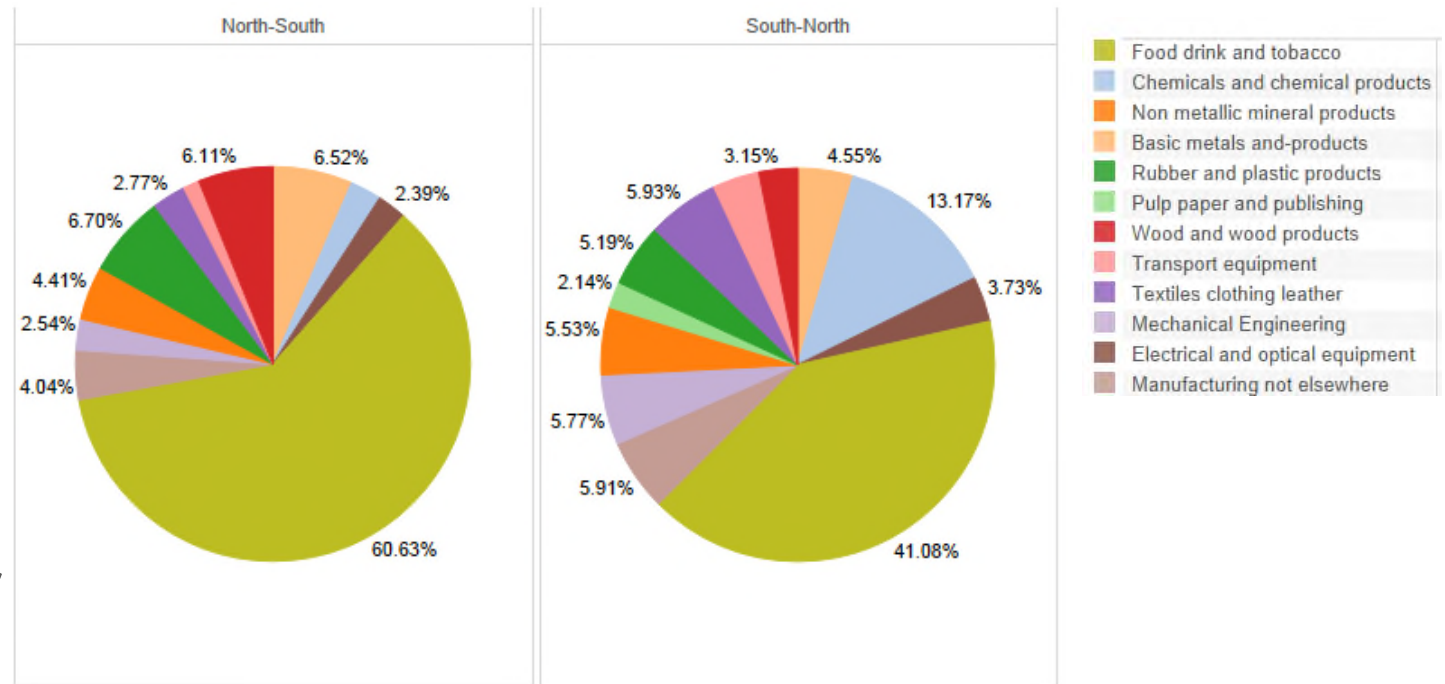


*\*From ITI Cross-border Statistics Website*

# Sectoral cross-border trade

Cross-border trade significant, especially for SMEs and the agri-food sector

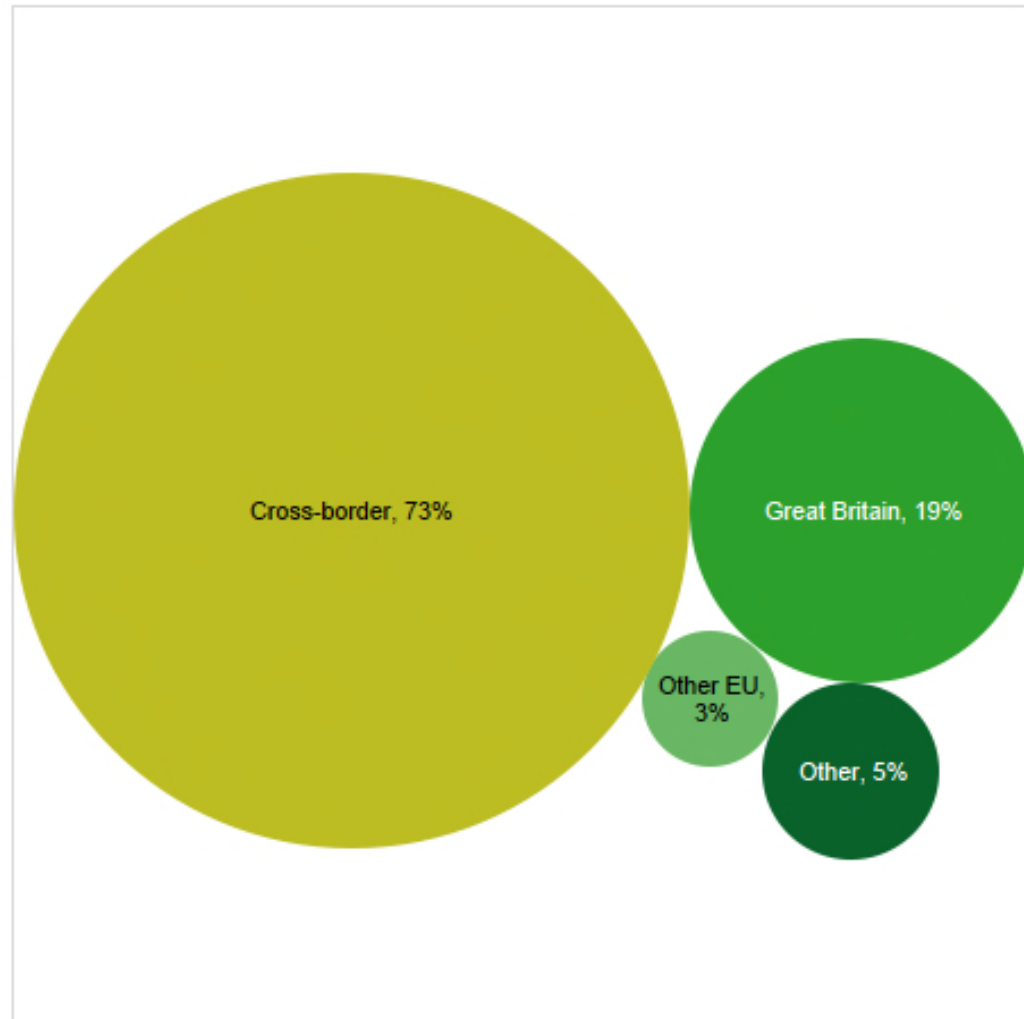
Trade share (%) by sector (2012)



\*From ITI Cross-border Statistics Website

# Importance of cross-border trade

First Export Destination\*



The cross-border market is the first export market for **three-quarters of businesses (73%)**.

The cross-border market is particularly vital for small firms.

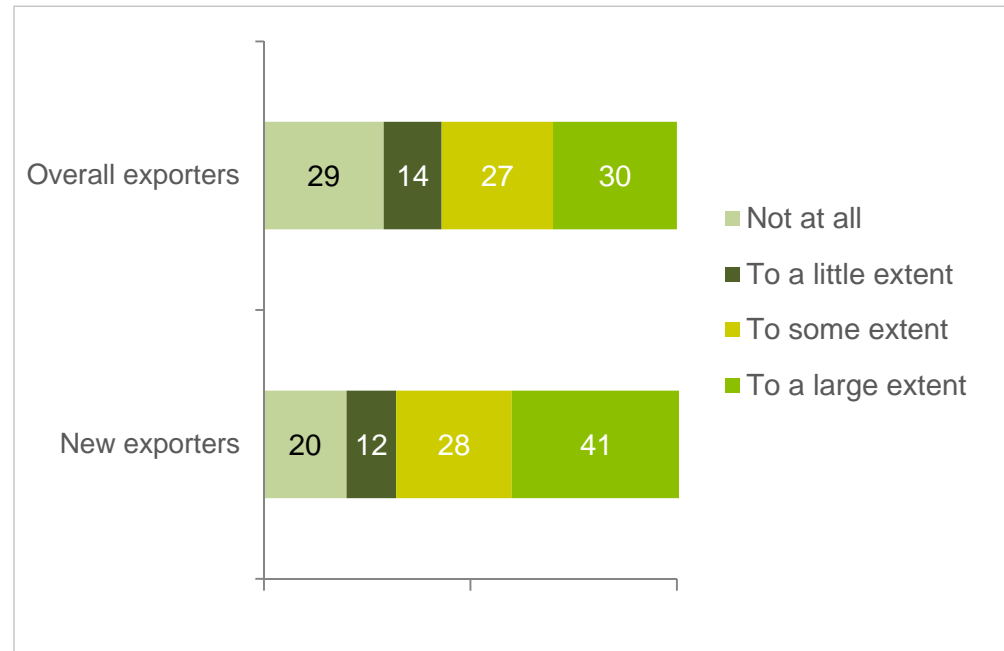
Nearly **two thirds** of the exports of small firms in Northern Ireland go to **Ireland** while almost **a fifth** of the exports of small firms in Ireland go to **Northern Ireland**.

*\*Source: Analysis of the key features of an exporting SME on the island of Ireland (2013)*

# Cross-border trade as stepping stone

The experience gained in for a majority of firms and cross-border trade acts as an export stepping stone has significant influence on the development of additional export markets in 71% of businesses\*

*Influence on the development of other markets*



*\*Source: Analysis of the key features of an exporting SME on the island of Ireland (2013)*

# What are we doing to support cross-border trade

## Sales & Marketing Support

- Funding (£15,000/€18,750) to explore new cross-border markets and to employ a full-time or part-time salesperson, or employ a high calibre graduate: **Acumen Programme**

## Sales Development Support

- Up to £5,000/€5,900 worth of advice and assistance from an experienced market expert is available through '**Elevate**'- for business with less than 10 employees.

## Tendering

- All-island tender workshops, events and training support available through '**Go-2-Tender**'.

## Business advice

- Up to £1000/€1200 worth of expert advice available through our **Trade Accelerator Voucher Scheme**. A **Simple guide to doing Cross-Border Business**'



# Play Services Ireland

## Lisburn - Elevate

Mel Campbell, Play Services Ireland MD, Lisburn

Lisburn entrepreneur, Mel Campbell, is founder of Play Services Ireland Ltd, which provides inspections and fully accredited training to help ensure the safety of playground equipment.

“After participating in the Elevate programme, our activity in the cross-border market has doubled. We have been able to take on two more employees as a direct result of the new business, including a marketing executive who is now working on securing further new business in the ROI market.

“The assistance from the Elevate programme has allowed the business to expand at a much quicker pace than we anticipated - what we achieved in six months, probably would have taken five years without InterTradeIreland’s support.”

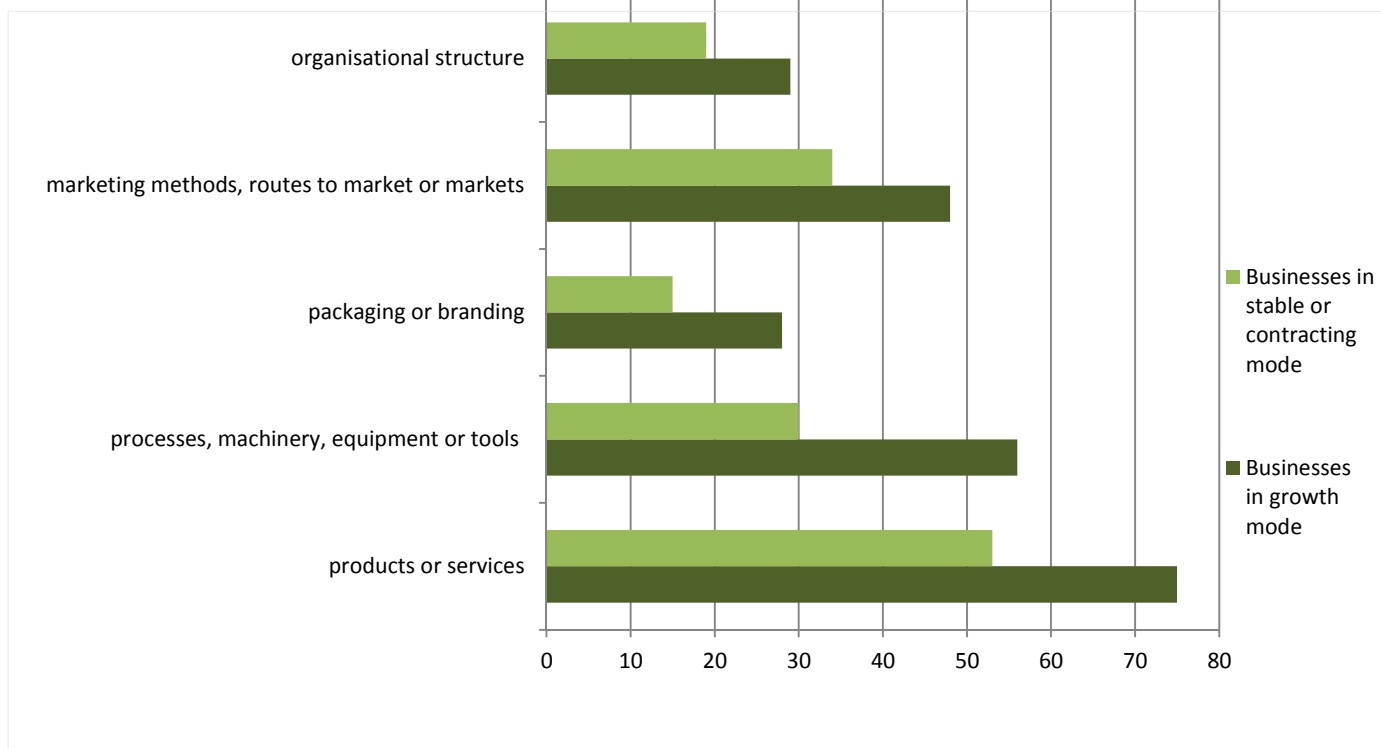


# Innovation

- ❑ Exports and innovation
- ❑ Innovation attributes
- ❑ External collaborations for innovation
- ❑ What are we doing to support innovation

# Growing businesses are more likely to innovate

Businesses (%) that have improved or introduced these activities within the last three years

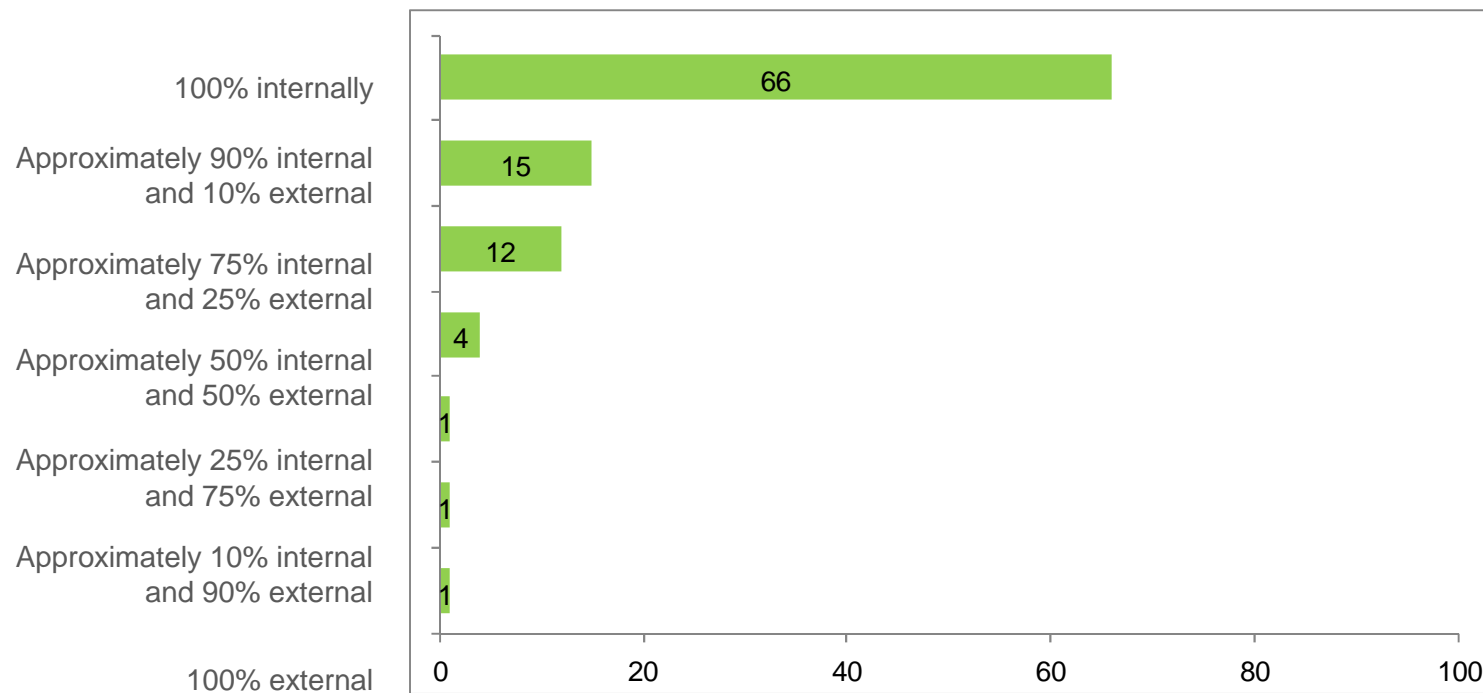


*“Businesses that are doing things differently are more likely to be growing”*

\*Source: ITI Business Monitor Q3 2013

# Few businesses collaborate externally

To what extent has your company worked with other organisations when deciding on and implementing innovative developments or improvements?



Source: ITI Business Monitor Q3 2013

# What are we doing to support innovation

## Collaborative innovation

- Support package worth up to **£44,250/ €52,800** for a partnership between an SME, third-level institution in the opposite jurisdiction and a high calibre science/engineering or technology graduate available through '**FUSION**'.

## Strategic planning

- Support of **£20,000/€23,000 worth of intensive mentoring support** to help deliver growth and to create a strong culture of innovation in participant companies- **Challenge** programme

## Access to EU funding

- Suite of supports specifically designed to facilitate North-South collaborations and to increase participation in the **Horizon 2020** funding scheme. (cross-border and EU travel vouchers)

## Innovation lectures and seminars

- Innovation lectures, seminars and master classes are held throughout the year. **All-island Innovation Conference** with international speakers.

## Raise Venture Capital

- **Seedcorn** Annual business competition for the best early-stage companies on the island with a cash prize fund of **€280,000**; Annual all-island venture capital conference and Business Angel Finance support.

# Genesis Crafty

## Magherafelt - FUSION

Genesis Crafty, a traditional family bakery, based in Magherafelt, is currently taking part on our Fusion programme.

The company's 12-month Fusion project, which began in March 2012, is to develop a low-sodium loaf with the flavour and comparable shelf-life of standard varieties, as well as a potential range of products that are beneficial to health.

Graduate Grainne O'Donoghue, from University College, Cork was appointed to work for Genesis Crafty for the duration of the Fusion project.

*"Innovation is the reason we are where we are today and will be where we want to be tomorrow. Fusion is allowing us to strengthen our development team and be at a fairly advanced stage in our trials for a potential health-enhancing new range so I would wholeheartedly recommend the experience to others. The skills and support we are receiving are invaluable and Grainne really has worked wonders in her short time here."*

**John McErlain**



## Growth Areas:-

1. Horizon 2020
2. Access to Finance for Growth
3. Public Procurement & Tendering Support

# Contact us....

# [www.intertradeireland.com](http://www.intertradeireland.com)



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**E**

<b>Subject</b>	Community Planning
<b>Reporting Officer</b>	Adrian Mc Creesh

<b>1</b>	<b>Purpose of Report</b>
1.1	To update members on progress relating to the Mid Ulster Community Planning process.
1.2	To present and discuss the formal DoE legislation The draft Local Government (Community Planning Partners) Order (Northern Ireland) 2015.

<b>2</b>	<b>Background</b>
2.1	<p>Members previously agreed :</p> <p>A Mid Ulster wide community consultation and engagement process, designed to maximise understanding and input from throughout our community and stakeholders across each of the stated Community Planning pillars.</p> <p>A comprehensive capacity building programme designed to meet the development needs of members, statutory agencies and staff.</p>
2.2	Members previously received information relating to the concerns of Council and NILGA to the proposed naming of Community Planning partners within DoE legislation and the need for commitment to future success.

<b>3</b>	<b>Key Issues</b>
3.1	<p><u>Community Consultation and Engagement Process</u></p> <p>The first three engagement sessions in the main towns have been successfully delivered. Attendance at all of the events was excellent and there was positive and welcome participation from the community. The remaining rural area events are detailed as below:</p> <p>Pomeroy Rowan Tree Centre Monday 10th November          Coalisland Cornmill Centre Tuesday 11<sup>th</sup> November          Maghera Walsh's Hotel Thursday 13<sup>th</sup> November          Fivemiletown College Wednesday 19<sup>th</sup> November          Castledawson Presbyterian Hall Thursday 20<sup>th</sup> November          Ballyronan Marina Centre Monday 24<sup>th</sup> November          Tobermore Kilcronaghan Activity Centre Monday 8<sup>th</sup> December          Aughnacloy – Aghaloo Community Centre Wednesday 10<sup>th</sup> December          Broughderg Community Centre Thursday 11<sup>th</sup> December</p>

	<p style="text-align: center;"><b>All events commence at 7pm</b></p> <p>Continued communication is taking place to ensure the remaining rural events are as successful in relation to participation and your continued promotion of these is welcomed.</p> <p>The feedback from the events is being compiled and will be professionally collated across all the areas to present to the future Community Plan.</p> <p>Management of expectation at the events remains important with regard to Council role and remit of other departments.</p> <p>As part of the process, follow up engagement is taking place focusing on young people, people with disabilities and migrant workers.</p> <p>The statistical data analysis is ongoing and it is hoped to present the findings of this to members in due course.</p> <p>3.2 <u>Capacity building programme for members, statutory agencies and staff</u></p> <p>The capacity building sessions for each of the above are being planned for January 2015 to accommodate current diary commitments of members.</p> <p>Community Planning generic awareness sessions with staff across the three Councils will take place in November.</p> <p>3.3 <u>Community Planning Partner Legislation</u></p> <p>The formal consultation on the DoE legislation to name the statutory community planning partners that will be required on every community planning partnership has now been received.</p> <p>Councils are being asked to issue comments on the legislation and in particular to the named partner organisations; Councils will have the flexibility to appoint further non-statutory partners to help deliver the particular priorities identified for their area; however it is proposed that these will not be named in legislation.</p> <p>Conversations are underway with NILGA, DOE and in time other Councils to secure a shared perspective upon this issue of whether the legislation should specifically name a wider variety of statutory partners to participate with Councils on the Community Partnerships and process.</p> <p>I refer members to Appendix 1, the Legislation just issued for consultation. I am aware that Political parties will respond to this consultation process however it would be helpful to hear member's views within Mid Ulster Council at this stage.</p>
--	---

<b>4</b>	<b>Resource Implications</b>
4.1	<p><b><u>Financial</u></b></p> <p>The programme of work as outlined will be delivered within existing and</p>

4.3	<p>previously agreed Mid Ulster budget parameters.</p> <p><b><u>Human resources</u></b></p> <p>The Community Planning process continues to be delivered by staff from across the three Councils.</p>
-----	--

5	<b>Other Considerations</b>
5.1	<p>Due cognisance continues to take place to the consultation process regarding the Mid Ulster Local Economic Development Strategy and the Mid Ulster Financial Grant Aid exercise, to ensure complementarity with the Community Planning process.</p>

6	<b>Recommendations</b>
6.1	<p>To note to Mid Ulster Community Planning process as outlined.</p>
6.2	<p>To receive views on the formal consultation on the DoE legislation to name the statutory community planning partners.</p>

7	<b>List of Documents Attached</b>
7.1	<p>Appendix A: Draft Local Government (Community Planning Partners) Order (NI) 2015</p>



Department of the  
**Environment**  
[www.doeni.gov.uk](http://www.doeni.gov.uk)

# **The draft Local Government (Community Planning Partners) Order (Northern Ireland) 2015**

Consultation Document

October 2014

# THE DRAFT LOCAL GOVERNMENT (COMMUNITY PLANNING PARTNERS) ORDER (NORTHERN IRELAND) 2015

This Consultation Document seeks views on the draft Order attached to the paper.

**Comments should be received by 12<sup>th</sup> December, 2014 at the address below:**

**Local Government Policy Division 1  
Department of the Environment  
4th Floor, Causeway Exchange  
1-7 Bedford Street  
Town Parks  
Belfast, BT2 7EG**

**or by email to:**

[johanne.mullan@doeni.gov.uk](mailto:johanne.mullan@doeni.gov.uk)

The following person will be able to answer queries in relation to the draft Order:

<b>Name</b>	<b>E-mail</b>	<b>Telephone</b>
Johanne Mullan	<a href="mailto:johanne.mullan@doeni.gov.uk">Johanne.mullan@doeni.gov.uk</a>	028 9051 2629

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# THE DRAFT LOCAL GOVERNMENT (COMMUNITY PLANNING PARTNERS) ORDER (NORTHERN IRELAND) 2015

## PURPOSE OF THE CONSULTATION DOCUMENT

1. The Department of the Environment is seeking views from consultees on its proposals in relation to the naming of statutory community planning partners. Statutory community planning partners are those bodies or persons that will be required to participate in the community planning process.
2. From 1st April 2015 the new 11 councils will be required to make arrangements for community planning in their areas, and the attached draft Local Government (Community Planning Partners) Order (Northern Ireland) 2015 (“the Order”) will ensure that key organisations are part of the process.

## BACKGROUND

3. Underpinning the reform of local government is the Executive’s vision of:  

**“...a strong, dynamic local government creating communities that are vibrant, healthy, prosperous, safe, sustainable and have the needs of all citizens at their core.”**
4. Central to the Executive’s vision for the local government sector is the provision of high quality, efficient services that respond to the needs of people and continuously improve over time. Critical to the delivery of this objective will be an effective, statute-based



Community planning process led and facilitated by the new councils.

5. Community planning is a new duty that is being conferred on councils in Northern Ireland from 1<sup>st</sup> April 2015 which requires them to initiate, facilitate and manage the process, and forms part of the full package of local government reforms.
6. Councils in England, Scotland and Wales have been operating community planning for the last 10-15 years. The councils work with statutory bodies, agencies and the wider community to develop and implement a shared vision for promoting the well-being of an area and improving the quality of life of its citizens.
7. The Local Government Act (Northern Ireland) 2014 sets out the framework for the operation of community planning, to be commenced on 1<sup>st</sup> April 2015. It sets out the high level key aspects of the community planning process, including monitoring and review, and the content of the community plan.
8. The provisions require the participation of community planning partners at all stages of the process:
  - a. A council must initiate, facilitate and maintain and participate in a community planning process (section 66).
  - b. A council must work with their community planning partners to identify (1) long term objectives for improving the social, economic and environmental well-being of the district and in relation to the achievement of sustainable development, and (2) actions to be performed and functions to exercise for the purpose of meeting the objectives (section 66).

- c. A council must produce a community plan after consensus has been reached with its community planning partners on the objectives, actions and functions, and the legislation stipulates the content of the community plan (section 68).
  - d. A council, along with its community planning partners, must make arrangements for monitoring the community plan and publish a statement at least once every 2 years on progress, and review the community plan every 4 years and amend the plan as necessary (sections 69-71).
  - e. A council and its community planning partners must seek the participation of the community in the community planning process, and production and review of a community plan (section 73).
  - f. Councils and their community planning partners must take all reasonable steps to implement the actions and functions contained in the community plan (section 72).
9. Section 67 of the Act stipulates that the Department may, by Order, specify the bodies or persons which are to be community planning partners of a council, and that it can also amend that list, by Order.
10. To add or remove a body to the statutory partners list, the Department must firstly consult and then lay a draft of the Order in the Assembly for approval (draft affirmative procedure). To amend the name of a body or to remove a body from the list due to the body ceasing to exist, the Department is not required to consult and may make and lay such an Order in the Assembly without debate (negative procedure). These changes may be made any

time the Department feels it is necessary to do so. The Department will keep the list of statutory partners under annual review.

11. Departments have a specific role in the delivery of community planning: they are required to promote and encourage community planning, and have regard to the implications of community plans, in exercising their functions in so far as it is reasonably practicable to do so. This role is distinct but complementary to that of statutory partners. In a reflection of these separate roles departments are not included in the draft statutory partners list.
12. The Department is also preparing guidance on the operation of community planning that will issue for public consultation later in the year.

#### **DETAILS OF THE PROPOSALS**

13. Community planning involves integrating all the various streams of public life (such as the services and functions that are delivered in an area) and producing a plan that will set out the future direction of a council area, with a focus on improving service delivery for the benefit of citizens.
14. Community planning aims to improve the connection between regional, local and neighbourhood levels through partnership working and better use of all available resources, with a focus on collaboration between organisations for the benefit of citizens accessing services. Bringing together the key public sector

Organisations is a necessary part of an effective community planning process.

15. While it is recognised that there are a wide range of businesses, voluntary organisations, community and other groups which make vital contributions to promoting the social, economic and environmental well-being of an area, there are a number of public sector organisations which provide key services to citizens across Northern Ireland that will be required for community planning to be successful.
16. Similar to the approaches in Scotland and Wales, the Department wishes to name relevant statutory community planning partners. In addition to named statutory partners, individual councils can invite other support partners to join their community planning process according to the priorities and needs of their particular area.
17. The rationale for selecting statutory partners is to name those organisations that:
  - a. Deliver significant services that promote the economic, social and environmental well-being of a district; and
  - b. Provide services across the whole region, and which are likely to be of equal importance across all 11 new council areas.
18. The development of the list of statutory community planning Partners has been informed by:
  - Preparations that councils are making for the introduction of community planning;
  - Preliminary discussions with the councils;

- A programme of engagement with other central government departments and agencies on the implications of the introduction of community planning and local government reform; and,
- Research into community planning systems operating in the rest of the UK.

19. Therefore, the organisations that are selected as statutory partners are:

- The Education and Library Boards
- The Health and Social Care Trusts
- Public Health Agency
- Health and Social Care Board
- Police Service of Northern Ireland
- Northern Ireland Housing Executive
- Northern Ireland Fire and Rescue Service
- Invest Northern Ireland
- Northern Ireland Tourist Board

**Question 1.**

**Do you agree with the list of bodies to be named as community planning partners?**

**Question 2.**

**Do you think that other organisations should be named as community planning partners, and if so, why?**

20. The Department of Education has recently introduced legislation to establish a new education authority. The Local Government

(Community Planning Partners) Order (Northern Ireland) 2015, as drafted, specifies the education and library boards by reference to the existing legislation. Assuming the Department of Education obtains Royal Assent by January 2015, this will be amended to reflect any change that may occur.

## **Human Rights**

21. The Department believes that the proposals are compatible with the Human Rights Act 1998.

## **Equality**

22. Under the terms of section 75 of the Northern Ireland Act 1998, the Department carried out screening for equality impact and is satisfied that the proposed legislation will not lead to discriminatory or negative differential impact on any of the section 75 groups. A copy of the screening form can be viewed on the Department's website:

[http://www.doeni.gov.uk/index/local\\_government/local\\_government\\_consultations.htm](http://www.doeni.gov.uk/index/local_government/local_government_consultations.htm)

## **Regulatory Impact Assessment**

23. The Department has not conducted a regulatory impact assessment as the proposed legislation does not give rise to any associated costs or savings on business, charities, social economy enterprises or the voluntary sector.

## **Rural Proofing**

24. The Department has assessed the proposed measures and considers that there would be no differential impact in rural areas or on rural communities.

## **Freedom of Information Act 2000 – confidentiality of consultations**

25. The Department may publish a summary of responses following completion of the consultation process. Your response, and all other responses to the consultation, may be disclosed on request. The Department can only refuse to disclose information in exceptional circumstances. Before you submit your response, please read Annex B on the confidentiality of consultations. It gives guidance on the legal position about any information given by you in response to this consultation.

## **Alternative format**

26. This document is available in alternative formats. Please contact us to discuss your requirements.

## **Consultation**

27. Comments should be received by 12<sup>th</sup> December 2014 at the address below or by e-mail to:

[johanne.mullan@doeni.gov.uk](mailto:johanne.mullan@doeni.gov.uk)

28. If you have any queries in relation to the proposals, you should contact:

Johanne Mullan

[johanne.mullan@doeni.gov.uk](mailto:johanne.mullan@doeni.gov.uk)

Tel: 028 9051 2629

29. This consultation document is being circulated to persons and bodies listed in Annex C and is also available to view at:

[http://www.doeni.gov.uk/index/local\\_government/local\\_government\\_consultations.htm](http://www.doeni.gov.uk/index/local_government/local_government_consultations.htm)

Local Government Policy Division  
Causeway Exchange  
Level 4  
1-7 Bedford Street  
Town Parks  
Belfast, BT2 7EG



*Draft Regulations laid before the Assembly under Section 67(2) of the Local Government Act (Northern Ireland) 2014, for approval*

---

D R A F T S T A T U T O R Y R U L E S O F N O R T H E R N I R E L A N D

---

**2015 No.**

**LOCAL GOVERNMENT**

**The Draft Local Government (Community Planning Partners) Order  
(Northern Ireland) 2015**

*Made* - - - - - \*\*\*

*Coming into operation* - - - - - \*\*\*

The Department of the Environment, in exercise of the powers conferred by section 67(1) of the Local Government Act (Northern Ireland) 2014(1), makes the following Order.

In accordance with section 67(3) of that Act, the Department has consulted the bodies specified in this Order, district councils and such other bodies and persons as the Department considers appropriate.

**Citation and commencement**

**1.** This Order may be cited as the Local Government (Community Planning Partners) Order (Northern Ireland) 2015 and shall come into operation on 1st April 2015.

**Community planning partners**

**2.** The bodies and persons specified in the Schedule (the functions of which are exercisable in the district of a council) are the Community Planning Partners of that council.

Sealed with the Official Seal of the Department of the Environment on \*\*\* 2015.

A senior officer of the  
Department of the Environment

---

(1) 2014 c.8 (N.I.)

## SCHEDULE

Article 2

### Community Planning Partners

A Health and Social Care Trust established under Article 10 of the Health and Personal Services (Northern Ireland) Order 1991(2), other than the Northern Ireland Ambulance Service Health and Social Services Trust

An Education and Library Board established under Article 3 of the Education and Libraries (Northern Ireland) Order 1986(3)

Invest Northern Ireland established under section 1 of the Industrial Development Act (Northern Ireland) Order 2002(4)

Northern Ireland Tourist Board as continued under Article 3 of the Tourism (Northern Ireland) Order 1992(5)

The Chief Constable of the Police Service of Northern Ireland appointed under section 35 of the Police (Northern Ireland) Act 2000(6)

The Northern Ireland Fire and Rescue Service Board established under Article 3 of the Fire and Rescue Services (Northern Ireland) Order 2006(7)

The Northern Ireland Housing Executive as continued by Article 3 of the Housing (Northern Ireland) Order 1981(8)

The Regional Agency for Public Health and Social Well Being established under section 12 of the Health and Social Care (Reform) Act (Northern Ireland) 2009(9)

The Regional Health and Social Care Board established under section 7 of the Health and Social Care (Reform) Act (Northern Ireland) 2009

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(2) S.I. 1991/194 (N.I. 1)  
(3) S.I. 1986/594 (N.I. 3)  
(4) 2002 c. 1 (N.I.)  
(5) S.I. 1992/235 (N.I. 3)  
(6) 2000 c. 32  
(7) S.I. 2006/1254 (N.I. 9)  
(8) S.I. 1981/156 (N.I. 3)  
(9) 2009 c. 1 (N.I.)

## **EXPLANATORY NOTE**

*(This note is not part of the Regulations)*

This Order is made under section 67(1) of the Local Government Act (Northern Ireland) 2014 and specifies certain persons and bodies (the functions of which are exercisable in the district of a council) as community planning partners of that council.

### **The Freedom of Information Act 2000 – confidentiality of consultations**

1. The Department may publish a summary of responses following completion of the consultation process. Your response, and all other responses to the consultation, may be disclosed on request. The Department can only refuse to disclose information in exceptional circumstances. Before you submit your response, please read the paragraphs below on the confidentiality of consultations and they will give you guidance on the legal position about any information given by you in response to this consultation.
  
2. The Freedom of Information Act gives the public a right of access to any information held by a public authority, namely, the Department in this case. This right of access to information includes information provided in response to a consultation. The Department cannot automatically consider as confidential information supplied to it in response to a consultation. However, it does have the responsibility to decide whether any information provided by you in response to this consultation, including information about your identity, should be made public or be treated as confidential.
  
3. This means that information provided by you in response to the consultation is unlikely to be treated as confidential, except in very particular circumstances. The Lord Chancellor's Code of Practice on the Freedom of Information Act provides that:
  - the Department should only accept information from third parties in confidence if it is necessary to obtain that information

in connection with the exercise of any of the Department's functions and it would not otherwise be provided;

- the Department should not agree to hold information received from third parties "in confidence" which is not confidential in nature; and
- acceptance by the Department of confidentiality provisions must be for good reasons, capable of being justified to the Information Commissioner.

4. For further information about confidentiality of responses please contact the Information Commissioner's Office (or see website at: <http://www.informationcommissioner.gov.uk> ).

### List of Consultees

Action on Hearing Loss  
Age Concern NI  
Alliance Party of Northern Ireland –  
All Northern Ireland Departments  
All Northern Ireland District Councils (26 plus 11 new)  
An Munia Tober  
Association of Local Government Finance Officers  
Association of Public Service Excellence  
Autism NI  
Bahai Council for NI  
Barnardos NI  
Belfast Butterfly Centre  
Belfast Education and Library Board  
Belfast Health and Social Care Trust  
Belfast Hebrew Congregation  
Belfast Solicitors Association  
Bishop of Down and Connor  
British Chamber of Commerce  
British Deaf Association  
Bryson Charitable Group  
Carafriend  
Carers NI  
Children's Law Centre  
Chief Local Government Auditor  
Chinese Welfare Association  
Chrysalis Womens Centre  
Church of Ireland  
Civil Law Reform Division CO3  
Chief Officers 3<sup>rd</sup> Sector  
Coalition on Sexual Orientation  
Coiste-na n-iarchimi  
Comhairle na Gaelscolaiochta  
Commissioner for Older People for Northern Ireland  
Committee on the Administration of Justice Ltd  
Communication Access  
Community Development and Health Network (NI)  
Community Places  
Community Relations Council  
Confederation of British Industry  
Construction and Employers Federation  
Council for Catholic Maintained Schools  
Cruse Bereavement Care (NI)  
Democratic Unionist Party - DUP  
Derry Well Woman  
Disability Action  
District Judge - Magistrates Court  
Down's Syndrome Association  
Employers For Disability NI

Equality Coalition c/o CAJ  
Equality Commission for NI  
Eirigi  
Falls Community Council  
Falls Women's Centre  
Family Planning Association NI  
Federation of Small Businesses  
Fianna Fail  
Focus: The Identity Trust  
Food Standards Agency for Northern Ireland  
Foyle Women's Information Network  
Gingerbread NI  
GMB  
Green party  
Health and Social Care Board  
Help the Aged NI  
HM Revenue & Customs  
Human Rights Commission  
Indian Community Centre  
Institute of Directors  
Invest NI  
Irish Bankers Federation  
Irish Congress of Trade Unions NI Committee (ICTUNI)  
Irish Republican Socialist Party  
JNC  
Law Centre (NI)  
Law Society of Northern Ireland  
Local Government Reform Joint Forum  
Local Government Staff Commission  
Local Government Management Services Board  
Magherafelt Women's Group  
MENCAP  
Men's Advisory Project  
MEPs  
Methodist Church in Ireland  
Ministry of Defence  
MLAs  
MPs  
Multi-Cultural Resource Centre  
National Association of Councillors  
National Society for prevention of Cruelty to Children  
Northern Ireland Association for the Care and Resettlement of Offenders (NIACRO)  
NI Association of Citizens Advice Bureau  
NI Chamber of Commerce and Industry  
NI Chamber of Trade  
Northern Ireland Council for Ethnic Minorities  
Northern Ireland Fire and Rescue Service  
NI Council for Voluntary Action  
NI Gay Rights Association  
NI Housing Executive  
NI Local Government Association  
NI21

North Eastern Education and Library Board  
Northern Health and Social Care Trust  
Northern Ireland Council for Integrated Education  
Northern Ireland Human Rights Commission  
Northern Ireland Islamic Centre  
NI Joint Council  
Northern Ireland Assembly/Committee for the Environment  
Northern Ireland Association for Mental Health (Niamh)  
Northern Ireland Commissioner for Children and Young People  
Northern Ireland Committee of the Irish Congress of Trade Unions  
Northern Ireland Conservative Party  
Northern Ireland Court Service  
Northern Ireland Judicial Appointments Commission  
Northern Ireland Law Commission  
Northern Ireland Tourist Board  
Northern Ireland Rural Women's Network  
Northern Ireland Women's Aid Federation  
Parenting NI  
Participation and the Practice of Rights Project  
POBAL  
Polish Association for Northern Ireland  
Presbyterian Church in Ireland  
Progressive Unionist Party - PUP  
Police Service Northern Ireland  
NIPSA  
Public Sector People Managers` Association  
Public Health Agency  
Public Service Commission  
QUB – School of Law  
RNU – Republican Network for Unity  
Republican Sein Fein  
RNIB  
RNID  
Rural Community Network  
Rural Development Council  
Rural Support  
Save the Children  
Secretary – Catholic Bishops of Northern Ireland  
SENSE NI  
Sinn Fein  
Social Democratic Labour Party - SDLP  
Society of Local Authority Chief Executives  
South Eastern Education and Library Board  
South Eastern Health and Social Care Trust  
Southern Education and Library Board  
Southern Health and Social Care Trust  
Sport NI  
The Cedar Foundation  
The Community Foundation for Northern Ireland  
The Executive Council of the Inn of Court Northern Ireland  
The General Consumer Council for Northern Ireland  
The Guide Dogs for the Blind Association



The Law Society of Northern Ireland  
The Northern Ireland Council for Ethnic Minorities  
The Rainbow Project  
The Senior Citizens Consortium Sperrin Lakeland  
The Trans Forum  
The Women's Centre  
Traditional Unionist Voice -  
TUV Training for Women  
Network Ltd UK  
Independence Party -UKIP  
Ulster Unionist Party –UUP  
ULTACH  
UNISON Northern Ireland  
Unite  
UU – School of Law  
Volunteer Now  
Western Education and Library  
Board Western Health and Social  
Care Trust Women's Forum  
Northern Ireland  
Women's Resource and Development Agency  
Women's Support Network  
Workers Party  
Youth Council for Northern Ireland  
Youthnet

**F**

<b>Subject</b>	Development & Regeneration Risk Register
<b>Reporting Officers</b>	A McCreesh, AM Campbell, I Frazer

<b>1</b>	<b>Purpose of Report</b>
1.1	To receive and consider the Mid Ulster District Council Development and Regeneration Risk Register for the transition period to 31 March 2015.

<b>2</b>	<b>Background</b>
2.1	Members will be aware that the Council, during the transitional period is required to take all steps necessary to make arrangements to allow it to assume full responsibility for the delivery of local government services from 1 April 2015 when Cookstown, Dungannon and Magherafelt Councils will cease to exist.
2.2	The Development & Regeneration Risk Register has been developed as a business tool to guide Council on the delivery of development and regeneration services to ensure seamless transition to the new Mid Ulster Council. This register should be used as an aid to manage identified risks, significant or otherwise, across a wide variety of projects that fall within the remit of this section.

<b>3</b>	<b>Key Issues</b>
3.1	The Development & Regeneration Risk Register identifies the initial risks aligned to a number of key service areas as part of the transition programme throughout the transitional period.
3.2	Risks have been identified within the service areas of economic development, town centre regeneration, rural development, community services, peace, tourism, events, culture and arts. Risks are not confined to these business areas but they are considered to be areas critical in moving from three Councils to one.
3.3	The register is presented with the; <ul style="list-style-type: none"> <li>○ risks</li> <li>○ control measures in place to minimise identified risk</li> <li>○ risk ratings</li> <li>○ actions being taken</li> </ul>

3.4	<ul style="list-style-type: none"> <li>○ progress from one reporting period to the next</li> </ul> <p>Members should note that this register is a business tool and as such is a fluid document which will be updated as the transition programme develops. It will be managed on an operational basis by the Department Directors, under the direction of the Chief Executive's Office and periodically reported on to the Committee.</p>
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<b>4</b>	<b>Resource Implications</b>
4.1	<p><b><u>Financial</u></b> No direct financial costs will be incurred to administer. The absence of an integrated risk register as part of the business planning process has the potential to lead to undetected financial implications for the new Mid Ulster Council.</p>
4.2	<p><b><u>Human resources</u></b> None – being managed operationally by the Department Directors under the guidance of the Chief Executive's Office.</p>
4.3	<p><b><u>Assets and other implications</u></b> N/A</p>

<b>5</b>	<b>Other Considerations</b>
5.1	<p>The early identification of Development and Regeneration risks and regular review at monthly officer meetings, will provide a robust process of monitoring and evaluating same.</p>

<b>6</b>	<b>Recommendations</b>
6.1	<p>Members are asked to reflect on the above and attached Development &amp; Regeneration Risk Register for November 2014.</p>

<b>7</b>	<b>List of Documents Attached</b>
7.1	<p>Appendix A: Development &amp; Regeneration Risk Register, Nov 2014.</p>

## Template: Development and Regeneration Working Group Risk Register

### APPENDIX 1 - DEVELOPMENT & REGENERATION WORKING GROUP

Corp Ref	Service Area	Description of Risk	Existing Control Measures	Consequence	Likelihood	Risk Rating	Assessor	Date	Previous Risk Rating	Risk Owner	Actions	Target Date	Progress
	Departmental	Preparing budgets for MUDC in a period of uncertainty and ensuring that no projects are omitted across the service area. Especially difficult for areas such as Town Centre Regeneration/Public Realm, Neighbourhood Renewal, Advice Services, Community Planning, etc, given lack of clarity from funding bodies.	Officer meetings held to consider budget planning process, however, difficult to plan with any certainty in an environment where there are many unknown factors regarding future funding availability.	4	3	12	AMcC, AMC, IF	22-Oct-14		AMcC, AMC, IF	Maintaining open lines of communications with funding bodies. Officers will prepare draft budgets for the MUDC's consideration.	31/03/2015	
	Departmental	Inability to meet future capital project expectations with internal match funding requirements due to a requirement to implement efficiencies.	3 Councils have collated details of existing capital expenditure to occur by 31 March 2015, and prepared a list of additional capital project commitments from 1 April 2015 onwards for MUC's consideration.	3	3	9	AMcC, AMC, IF	22-Oct-14		AMcC, AMC, IF	Working towards ensuring the existing 3 Councils agreed capital project expenditure for 2014/15 is completed by 31 March 15 and identified further capital projects for consideration by the new MUC, from 1 April 2015+.	31/03/2015	
	Departmental	Maintaining staff morale, motivation and retention during the transition period. Staff retention especially important for large funded programmes such as SWARD.	Staff engagement exercises. Key addresses by appropriate personnel. Mid Ulster Council news letter.	3	2	6	AMcC, AMC, IF	22-Oct-14		AMcC, AMC, IF	Ongoing communications via staff briefing sessions, engagement exercises and newsletter.	31/03/2015	
	Departmental	Funding and other opportunities missed for MUDC area.	Opportunities being fed into the Development and regeneration working group which is a cross Council group of officers	3	2	6	AMcC, AMC	22-Oct-14		AMcC, AMC	Ongoing scanning being undertaken by all officers	31/03/2015	
	Departmental	Failure to adhere to necessary processes being required from funders due to changes occurring	Existing process and funder requirements being monitored by senior managers within each legacy councils	3	2	6	AMcC, AMC	22-Oct-14		AMcC, AMC	Process and funder requirements to be carefully monitored by officers and management within legacy councils.	31/03/2015	

## Template: Development and Regeneration Working Group Risk Register

Corp Ref	Service Area	Description of Risk	Existing Control Measures	Consequence	Likelihood	Risk Rating	Assessor	Date	Previous Risk Rating	Risk Owner	Actions	Target Date	Progress
	Departmental	Reputational risk in the poor use of the new Community Planning powers that Mid Ulster Council will have.	Detailed process developed and agreed for Community planning. Mid Ulster Council in detailed discussions with relevant Government departments and other stakeholders	4	2	8	AMcC/AMC	22-Oct-14		AMcC/AMC	Comprehensive community planning consultation process underway across Mid Ulster. A Mid Ulster Community Plan expected to be in place during 2015/16	2015/2016	Work progressing.
	Economic Development	Failure to complete a new economic development plan for Mid Ulster Council. Project pace being slowed to fit with Mid Ulster Council Community Planning process.	External consultants procured and appointed. Cookstown DC identified as Lead Council to co-ordinate key tasks in association with colleagues in Dungannon & Magherafelt Councils. Extensive consultation process developed and being followed. Economic Development Working Group established to oversee and guide progress.	3	2	6	A McC	22-Oct-14		AMcC	Completion of an Economic Development Plan for Mid Ulster Council by 31 March 2015	31/03/2015	Desk Research and Socio-Economic Analysis completed. Mid Ulster Business Survey completed and Business Workshops held across Mid Ulster. Final phase of consultations being organised.
	Economic Development	Transfer of Functions from DETI - Failure to secure sufficient DETI / Invest NI funding to deliver activities associated with delivering the following activities from 1 April 2015 onwards; (1) Start a Business Programme and Enterprise Shows, (2) Youth Entrepreneurship, (3) Social Entrepreneurship, (4) Investing for Women, (5) Neighbourhood renewal funding for enterprise initiatives.	Council remain in regular communication with DETI and Invest NI re transfer of functions and budgets	3	3	9	AMcC	22-Oct-14		AMcC	Keep lines of communication open with DETI and Invest NI re transfer of functions and budgets. Liaise with MUC Chief Executive re high level discussions taking place re transfer of functions and budgets. Match new Mid Ulster Economic Development Plan actions against these key thematic areas.	31/03/2015+	

**Template: Development and Regeneration Working Group Risk Register**

Corp Ref	Service Area	Description of Risk	Existing Control Measures	Consequence	Likelihood	Risk Rating	Assessor	Date	Previous Risk Rating	Risk Owner	Actions	Target Date	Progress
	Economic Development / Community Services	Transfer of Functions from DSD - Failure to secure sufficient DSD funding to progress town centre environmental improvement schemes and revitalisation projects, neighbourhood renewal and advice service provision.	Council remain in regular communication with DSD re transfer of functions and budgets.	4	4	16	AMcC	22-Oct-14		AMcC	Preparation of a town centre workplan to scope out potential future projects for 2015/16. However, failure to secure sufficient DSD funding for town centre environmental improvement schemes and revitalisation projects, neighbourhood renewal projects and advice service provision will consequently place a greater burden on MUC.	31/03/2015	Position papers produced by MUC to lobby DSD Minister and senior officials to provide sufficient funding to progress town centre environmental improvement schemes, revitalisation projects, neighbourhood renewal and advice service provision. Lines of communication remain 'live'.
	Community Services	Failure to devise an adequate financial assistance policy and grant-aid approach for supporting Mid Ulster's community/voluntary sector.	Consultant recruited and work started. Report due 31/12/14.	4	3	12	AMcC, AMC, IF	22-Oct-14		AMcC, AMC, IF	Consultant appointed and officers held initial meeting to commence the review process. A consultation plan has been devised to engage with the community/voluntary sector. Provision made for Members input and involvement. Working towards the development and delivery of a Mid Ulster wide financial assistance programme.	31/03/2015	Ongoing early stage consultation work.
	Community Services	Failure to devise an adequate Advice Services Policy Approach to support the sector across Mid Ulster.	Consultant recruited and work started. Report due 31/12/14.	4	3	12	AMcC, AMC, IF	22-Oct-14		AMcC, AMC, IF	Consultant appointed and officers held initial meeting to commence the review process. Working towards the development and delivery of a Mid Ulster wide approach to Advice Service provision.	31/03/2015	Work ongoing.
	Community Services	Failure to deliver PCSP and Good Relations Programmes given excessive budget cut backs in current year (eg, Good Relations budget cut by 30%).	Continual liaison with Statutory partners.	2	3	6	AMcC, AMC, IF	22-Oct-14		AMcC, AMC, IF	Preparatory work ongoing to identify priorities for Mid Ulster Council PCSP and Good Relations. Reports will be presented to MUC Development Committee in Nov 2014 to brief members.	31/03/2015	Work ongoing.
	SWARD	Failure to close the programme on time and achieve spend of £17,251,868 project allocation and loss of funding to three merging council areas. Clawback of project spend. Failure to complete monitoring and post project evaluation of funded projects.	As of 16/10/14 £16,002,682 has been spent. On target to complete the spend. Competent staff and stringent controls are in place- to date no clawback. Agreement through Mid Ulster Council and DARD (funder) that six staff are retained until September 2015.	4	2	8	AMcC	22-Oct-14		AMcC	Robust implementation plan in place - tight monitoring of spend. Programme exit strategy is in development which will act as a management tool to guide programme closure activities.	31/03/2015	SWARD are on target to achieve programme closure on time and with full spend

**Template: Development and Regeneration Working Group Risk Register**

Corp Ref	Service Area	Description of Risk	Existing Control Measures	Consequence	Likelihood	Risk Rating	Assessor	Date	Previous Risk Rating	Risk Owner	Actions	Target Date	Progress
	SWARD	Clawback of administration spend.	Target is 20% of the project spend. Currently running at 19%. This figure will not increase.	4	2	8	AMcC	22-Oct-14		AMcC	Admin spend has been managed and is currently just under 20%. Staff requirements to programme closure have been determined	31/03/2015	Admin spend is on target and is expected to remain so
	SWARD	Fermanagh - managing closure of programme and their part in this.	Agreement has been given through Mid Ulster Council to liaise with Fermanagh and DARD to close efficiently. This exercise is in progress.	3	3	9	AMcC	22-Oct-14		AMcC	Arrangements are in place to manage this aspect of programme closure	31/03/2015	On target to achieve full closure
	SWARD	New RDP - funder indicating 1st April 2015 start for new programme. LAG is not set up on time, strategy development is delayed and programme opens late.	Mid Ulster Council being kept fully informed. Discussions between council, DARD and other stakeholders are continuing.	3	3	9	AMcC	22-Oct-14		AMcC	Budget for MUC announced. Local Action Group formation process now agreed and underway. Timeframe and key tasks identified and structures in place to progress formation activities.	31/03/2015	On target
	PEACE III	Claw back of programme expenditure due to failure to adequately close the programme and ensure correct documentation in place for future audits	Currently ensuring all conditions in LoO have been adhered to. Checklist being used for all file closure to ensure correct documentation in place.	3	2	6	AMC	22-Oct-14		AMC	Situation being monitored. Final PPE and closure reports to be produced b DEC 2014.	31/03/2015	Work progressing.
	PEACE IV	SEUPB indicating that action plan for MUDC should be ready by May 2015. Risk exists that partnership not established on time or delays experienced to programme approval.	Mid Ulster Council being kept fully informed. Discussions ongoing between Council, SEUPB and other stakeholders	3	2	6	AMC	22-Oct-14		AMC	Process being developed as to how the new Action Plan can be developed.	May-15	
	Culture & Arts	Failure to understand the potential impact of diluting the arts & Cultural service offering/product marketing versus the concentrating of the arts & Cultural product offering/product marketing as a result of service convergence in the new Mid Ulster region	Meetings between key Arts and Culture personnel across existing 3 councils to address issues and concerns in advance of convergence.	4	1	4	AMcC, AMC, IF	22-Oct-14		AMcC, AMC, IF	Examine models of good practice from elsewhere.	31/03/2015	



**Template: Development and Regeneration Working Group Risk Register**

Corp Ref	Service Area	Description of Risk	Existing Control Measures	Consequence	Likelihood	Risk Rating	Assessor	Date	Previous Risk Rating	Risk Owner	Actions	Target Date	Progress
	Culture & Arts	Economies of scale pertaining to joined marketing not realised, e.g. print media initiatives with differing procurement procedures and requirement for inclusion in multiple channels. In-house publication design pressures, potentially resulting in increased marketing/mailling costs for Arts & Cultural programme delivery across new Mid Ulster region	Meetings between key Arts and Culture personnel across existing 3 councils to address issues and concerns in advance of convergence.	2	3	6	AMcC, AMC, IF	22-Oct-14		AMcC, AMC, IF	To raise potential issues and concerns with culture and arts working group and liaise and seek advice and input from Marketing and Communications Manager	31/03/2015	
	Culture & Arts	Breach of Data Protection legislation arising from Convergence of CRM records and CRM systems of all ticket operating facilities across 3 existing council areas, resulting in an inability to converge customer records and an inability to collectively engage with existing audiences across the new geographic area	Meetings between key Arts and Culture personnel across existing 3 councils to address issues and concerns in advance of convergence.	4	2	8	AMcC, AMC, IF	22-Oct-14		AMcC, AMC, IF	To seek legal advise with regard to Data Protection issues in order to ensure that Data Protection Legislation is being adhered to at all times	31/03/2015	
	Culture & Arts	Impact to external funding support for Irish Language Programme currently provided by Foras na Gaeilge being reviewed/modified following merger of two existing Irish Language Development Programmes.	Meetings between key Arts and Culture personnel across existing 3 Councils and Foras na Geailge to address issues and concerns in advance of convergence.	2	4	8	AMcC, AMC, IF	22-Oct-14		AMcC, AMC, IF	Meeting to discuss future programme delivery and funding allocation to take place with Foras na Gaeilge.	31/03/2015	
	Tourism	Failure to prepare a Tourism Plan before 31st March 2015 may result in reputation risk to the Mid Ulster Council.	Terms of Reference has been prepared, procurement process to be agreed in line with Community Planning consultation.	3	2	6	AMcC, AMC, IF	22-Oct-14		AMcC, AMC, IF	To consider future commencement and formulation of a MUDC Tourism Plan. Terms of Reference prepared to recruit external support to assist with this initiative.	31/03/2015	
	Events	Failure to agree and prepare budgets for the year 2015/16. By the very nature of events they are planned months in advance of the event. Not being able to book marketing and artists in advance of events.	Audit paper has been prepared and presented to Development Committee. Further information on potential events and budgets to be presented.	5	2	10	AMcC, AMC, IF	22-Oct-14		AMcC, AMC, IF	Compile a proposed list to Development Committee of events and costs for 2015/16.	31/03/2015	

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**Subject:** Sport & Leisure Transition Working Group Risk Register

**Reporting Officer:** Andrew Cassells

<b>1</b>	<b>Purpose of Report</b>
1.1	To provide Members with an update on the work of the Sport & Leisure Transition Working Group with regards to dealing with the “risks” identified in the 2014 – 2015 transition period (Appendix A Sport & Leisure Risk Register)

<b>2</b>	<b>Background</b>
2.1	A risk has been defined as “the chance of exposure to the adverse consequences of future events”. All the risks identified have been assessed with regard to their consequence and likelihood. Each has been assigned a “risk owner” who is responsible for monitoring and acting upon the risk.
2.2	Risks will be dealt with using one of the following methods: <ul style="list-style-type: none"> <li>• <b>Prevention</b> – act to prevent the risk occurring or having an impact on the project</li> <li>• <b>Reduction</b> – reduce the likelihood of the risk occurring or limit its impact</li> <li>• <b>Transference</b> – pass the risk to a third party (e.g. use of insurance or penalty clauses)</li> <li>• <b>Contingency</b> – plan of action to come into force when a risk materialises</li> <li>• <b>Acceptance</b> – accept the possibility that the risk may occur (believing that either the risk will not occur or that the countermeasures are too expensive)</li> </ul>
2.3	One or more of these mechanisms are identified in the Existing Control Measures and Actions columns (in Appendix A).

<b>3</b>	<b>Key Issues (as detailed in Appendix A)</b>
3.1	S&L1: Failure to ensure sufficient competent staff to deliver Service post April 2015.

3.2	S&L2: Insufficient Budget / Resources to deliver Sport & Leisure Services 2015/16.
3.3	S&L3: Insufficient preparation for Convergence of Sport & Leisure Services resulting in poor and/or fragmented service delivery for statutory services post 2015.
3.4	S&L4: Variation in I.T. Software platforms impacting on Service Delivery provision post April 15.
3.5	S&L5: Roll Over of Capital Projects planned for completion by April 15, with resultant cost transferring to Mid Ulster Council 2015/16.
3.6	S&L6: Uncertainty over future funding of Partnership Programmes and Joint Working (e.g. Public Health Agency & "Make a Change Programme").
3.7	S&L7: Possible lack of consistency in Service Delivery – prices, concessions, membership packages, opening times etc.
3.8	S&L8: Lack of clarity regarding Transferred Functions / Revised Service Delivery arrangements

<b>4</b>	<b>Resources</b>
4.1	<b><u>Financial</u></b> - None at this juncture.
4.2	<b><u>Human</u></b>
4.2.1	Officer time in relation to the Sport & Leisure TWG and other MUDC TWGs.
4.3	<b><u>Basis for Professional/ Consultancy Support</u></b> - None at this juncture
4.4	<b><u>Other</u></b> - None at this juncture

<b>5</b>	<b>Other Considerations</b>
5.1	None

<b>6</b>	<b>Recommendations</b>
6.1	Members are requested to note the contents of the report and receive regular updates on the Risk register at future meetings of the Committee.

<b>7</b>	<b>List of Documents Attached</b>
7.1	Appendix A: Sport & Leisure Transition Risk Register

**Sport and Leisure Transition Working Group Risk Register: Transition Period 2014 - 2015**

Corp Ref	Service Area	Description of Risk	Existing Control Measures	Consequence	Likelihood	Risk Rating	Assessor	Date	Previous Risk Rating	Risk Owner	Actions	Target Date	Progress
S&L 1	Human Resources	Failure to ensure sufficient competent staff to deliver Service post April 2015.	Retention of staff and training and capacity building being provided.	4	2	8	S&L TWG	01-Sep-14	8	S&L TWG	HR & S&L Transition Working Group to implement Staff Training and Capacity Programme across Services.	Feb-15	
S&L 2	Finance	Insufficient Budget / Resources to deliver Sport & Leisure Services 2015/16.	Budget Setting to be based on 2014/15 current year plus functions Group deliver.	4	1	4	S&L TWG	01-Sep-14	4	S&L TWG	S&L TWG to identify Service Delivery and Funding gaps and make provision in 2015/16 Budget allocation.	Dec-15	
S&L 3	Service Delivery	Insufficient preparation for Convergence of Sport & Leisure Services resulting in poor and/or fragmented service delivery for statutory services post 2015.	S&L TWG have identified Prioritisation Plans for implementation pre April 15.	4	2	8	S&L TWG	01-Sep-14	8	S&L TWG	S&L Transition Working Group overseeing implementation of Prioritised Work Plans as presented to Development Committee July 14.	Feb-15	
S&L 4	Information Technology	Variation in I.T. Software platforms impacting on Service Delivery provision post April 15.	IT Convergence Programme in place for merging Software Platforms.	3	3	9	S&L TWG	01-Sep-14	9	S&L TWG	S&L Transition Working Group to progress I.T. Convergence Programme with I.T. Working Group / ICT Lead.	Jan-15	
S&L 5	Finance	Roll Over of Capital Projects planned for completion by April 15, with resultant cost transferring to Mid Ulster Council 2015/16.	Project Plans in place for completion of committed programmes.	2	2	4	S&L TWG	01-Sep-14	4	S&L TWG	Finance Group to agree Budget settings for 2015/16 year, to include provision for roll-over Programmes if required .	Jan-15	
S&L 6	Finance	Uncertainty over future funding of Partnership Programmes and Joint Working (e.g. Public Health Agency & "Make a Change Programme").	S&L TWG to liaise with EH Management Group and with external Partners to ensure continued Funding and delivery.	2	2	4	S&L TWG	01-Sep-14	4	S&L TWG	Liaise with EH Working Group to establish new / revised arrangement for continuance of Partnership Funding post April 2015.	Jan-15	
S&L 7	Service Delivery	Possible lack of consistency in Service Delivery - Prices, concessions, membership packages, opening times etc.	Baseline undertaken of all service delivery functions.	3	2	6	S&L TWG	01-Sep-14	6	S&L TWG	Agreed harmonised prices/membership packages etc. to be developed for consideration by MUDC.	Dec-15	

**Sport and Leisure Transition Working Group Risk Register: Transition Period 2014 - 2015**

Corp Ref	Service Area	Description of Risk	Existing Control Measures	Consequence	Likelihood	Risk Rating	Assessor	Date	Previous Risk Rating	Risk Owner	Actions	Target Date	Progress
S&L 8	Service Delivery	<i>Lack of clarity regarding Transferred Functions / Revised Service Delivery arrangements.</i>	Service Delivery arrangements currently under review.	3	3	9	S&L TWG	01-Sep-14	9	S&L TWG	Seek clarification where necessary and revise Service Delivery Programme accordingly.	Dec-15	