



Southern Health  
and Social Care Trust

*Quality Care - for you, with you*

# Planning for the future ***IMPROVING TOGETHER***

*... Our Vision for Community Planning*

**MID ULSTER COUNCIL**

**30<sup>th</sup> November 2017**

Stephen McNally, Acting Chief Executive

Melanie McClements, Acting Director of Older People and Primary Care

Gerard Rocks, Assistant Director Health and Wellbeing

# Context – Southern Area

## Demography:

- 2<sup>nd</sup> largest resident population at 369,000 (20% of population)
- 18.9% growth in population between 2000 and 2013 (NI average 8.7%). Projected further 25% growth by 2023 (NI 10%)
- Largest increase in births since 2001 at 17% (NI average of 10%). +11% expected 2012-2037 (NI -3.3%)
- Highest projected growth in over 65 population between 2012 and 2037 of 95% (NI average 79%)
- Highest level children with statements of educational need in NI
- Central & eastern European migration 4.2% of population (NI 2.2%)

**Finance:** Constraints on HSC budgets in 2017/18 expected to grow in 2018/19 and 2019/20

**Workforce:** Challenges in securing appropriate workforce across key specialities e.g. acute medicine, radiology, nursing etc

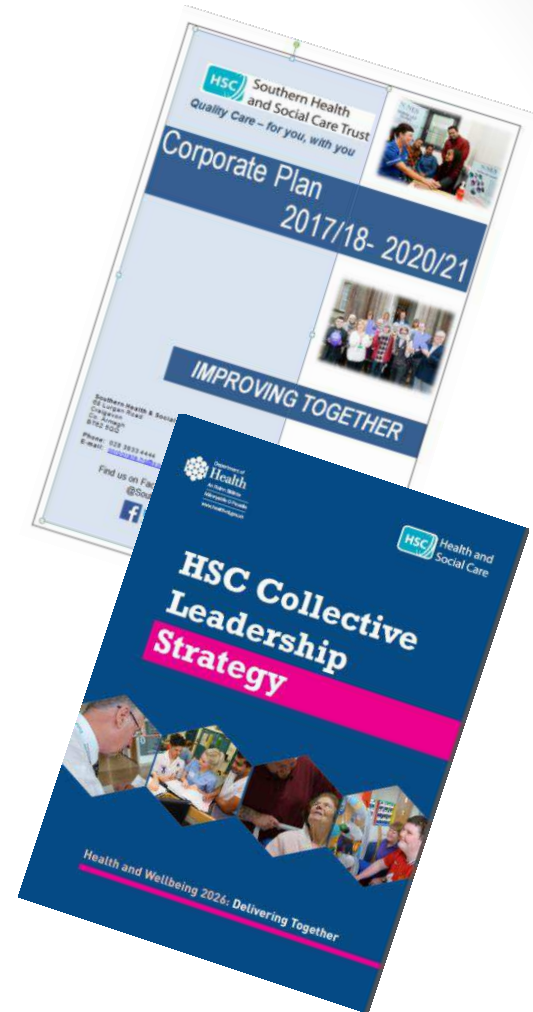


Southern Health  
and Social Care Trust

*Quality Care - for you, with you*

# 2017/18 *Refreshed* Corporate Plan to reflect our commitment to :

- **Quality Improvement** - listening, learning and acting on feedback from our **service users** and staff and supporting them to be part of our Quality Improvement journey.
- **Leadership culture** – clarifying responsibilities at individual, team and organisational level, recognising service users / carers also as leaders. And recognising the need for HSC **System Leadership**.
- Reflect organisation commitment to beginning the transition towards an **Outcomes based accountability** system versus inputs.
- **Partnership working** to fully embrace **co-production** approaches as set out in 'Delivering Together' and establishing effective arrangements to support **Community Planning**.



# Aligning HSC priorities within Community Planning

- Consider how to strengthen action and alignment of community plans across common and shared objectives in the following **4 key priority areas**:
  - Mental Health and Wellbeing (alignment with PLIGs)
  - Physical Activity and healthy weight
  - Active aging
  - Early years (alignment with CYPSP Outcomes Groups)
- Opportunities to bring together resources of councils and other partners. For example, in creating conditions which make participation in physical activity easier within local areas.

# Linking Public Health Work streams (Ministers Vision H&WB 2026 ) with local communities:

- **Community Development** – to set clear direction for expanding CD approaches to reduce health inequalities in NI linked to PfG and Community Plan outcomes.
- **Workplace Health and Well Being** (WHO Workplace Health Framework)
  - Reaching over 200 new businesses annually across NI
  - Target businesses with employees at higher risk of poor H&WB in particular low income workers
  - Service providers: Derry Healthy Cities (Western area), NI Chest Heart and Stroke (Northern area), Health Matters (Belfast , Southern and South East)
- **Breastfeeding Welcome Here Scheme** - making it easier for Mums and babies
  - More than 500 businesses are members of the scheme
  - Encourage council/ local businesses to participate
- **Improving Food offered in the Public Sector** - linked to Obesity prevention strategy ( A Fitter Future for All 2012-2022)
  - Includes developing nutritional standards for all food procured across public sector
  - Work with councils on the 'calorie wise champions' initiative
- **Active Travel and Developing Infrastructure**
  - Support active travel to include the expansion of walkways, cycle paths and greenways, to promote physical activity – per recent examples of Small Grants programme for Greenways

# Key messages:

- The HSC must remain ambitious and champion those evidence-based actions that can make a difference and **better achieved through collaboration and partnership**
- HSC will aim for collaborative work with partners that is **transformational**.
- Where there is congruence between action plans in different councils, then consider **how we might work together** e.g. age friendly.
- In response to the challenges of aligning across 3 council areas, the Trust has brought forward proposals to **embed community planning in the Trust** as a whole organisational response in line with our revised Corporate Plan and plans to grow full organisational support and wider involvement in community planning
- Implementation of community planning must be about **adding value**.
- HSC and strategic partners must be **cautious** of pitches for funding but to encourage the development of action plans based on evidence
- **Embrace Innovation and the opportunities** that would NOT otherwise be achieved without a community planning approach.



Southern Health  
and Social Care Trust

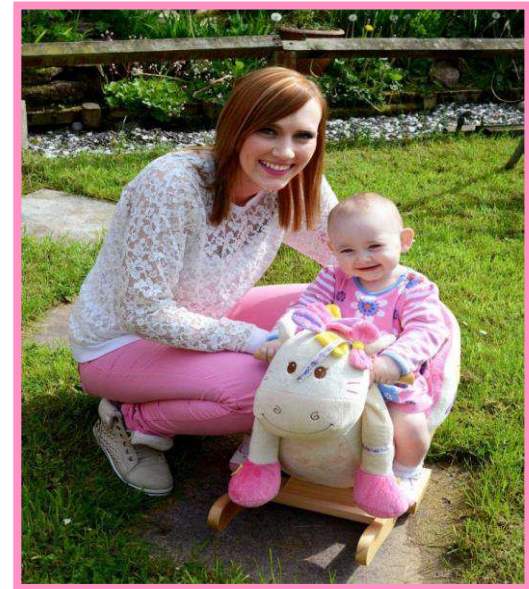
*Quality Care - for you, with you*



# TRUST PRIORITIES REMAIN.....

## 1. Focus on early intervention, prevention and wellness

- Support screening and prevention programmes  
*e.g. new vaccination programmes for children*
- Enable better access and information on local services through developing links with community and voluntary sector providers *e.g. Family Support Hubs, NINES in Dungannon,*
- Support children and families, particularly in the early years *e.g Family Nurse Partnerships*
- Support to people to be active in communities *e.g. Fit 4 U, 'Good Neighbours for Aging Well, 'Aging well', Verve, etc.*
- Expand training and development options for adults with a learning disability *e.g. day opportunities,*



Southern Health  
and Social Care Trust

Quality Care - for you, with you

## 2. Live more independently

- Embed Reablement services across the Trust
- Develop domiciliary care to better reflect the needs of local people
- Support more people to use personalised budgets
- Work with partner agencies to develop supported housing
- Maximise technology to monitor and support people at home



Southern Health  
and Social Care Trust

*Quality Care - for you, with you*



### 3. Better Care outside Hospital



- **Primary and Community Care Infrastructure** –

Portadown CCTC, Banbridge HCC, Newry HCC, the Trust will continue to promote and develop business plans to inform regional priorities for development in Dungannon and Lurgan

- Continue development of **mental health services in the community** with less need for hospital beds, modernised Child and Adolescent MH services



- Improve access to specialists in palliative care including evenings and weekends
- Expand 7 day working in community teams
- Improve services for people living with dementia.

### 3. Better Care outside Hospital

- Use technology to connect staff and service users to provide specialist advice and support outside hospital e.g. Virtual clinics and speech and language support as part of stroke rehabilitation
- Mental Health Recovery Centres
- Further roll out of the 7 day 'Acute Hospital at Home' service for older people to avoid admission to hospital where possible

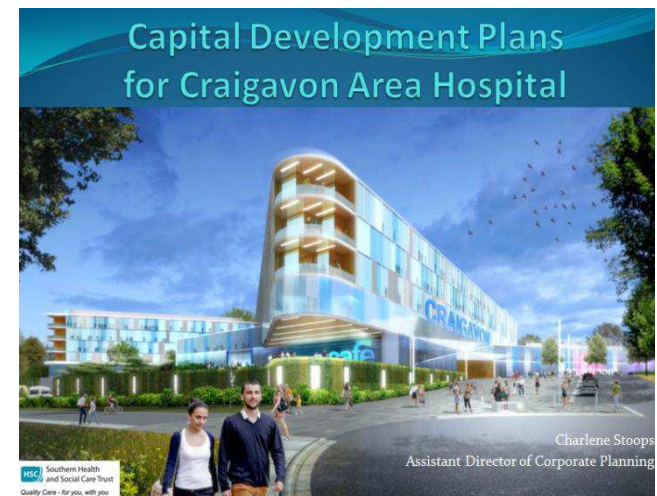


# 4. Modernising our Hospital Network

- Refurbishment – Lurgan and STH,
- Large scale maintenance / upgrade – CAH Sewage, DHH Ventilation, STH Electrical Upgrade
- Development of a new Pharmacy Asceptic Unit for cancer drugs and biologic therapies
- 2<sup>nd</sup> CT Scanner at CAH to enhance access to diagnostic services , and

## Plans:

- Daisy Hill Hospital Pathfinder
- CAH Re- development
- Creation of additional ‘ambulatory’ space aligned to Emergency Departments at CAH and DHH.
- Implementation of service reconfiguration aligned to regional Transformation programme for Delivering Together.





# Modernisation of Paediatric Hospital Services



All planned paediatric surgery for Southern area residents will be centralised in a new purpose designed centre on the sixth floor at Daisy Hill Hospital, complemented by a new purpose built paediatric centre at Craigavon Area Hospital.

***CAH - completed November 2017***

***DHH – due to complete January 2018***



Southern Health  
and Social Care Trust

*Quality Care - for you, with you*

# Ongoing Challenges

- Increased unscheduled/ emergency care demand, gaps in capacity to respond
- Performance including long waiting lists
- Workforce - Medical, Nursing, domiciliary care etc.
  - Lack of GP cover to support GP OOHs
  - UK-wide shortage of middle grade and consultant staff continues to present significant difficulties with both recruitment and retention of suitably qualified doctors in range of specialties including emergency medicine; radiology; breast surgery
  - Domiciliary care provision – support to people at home and impact on delayed hospital discharges
  - Reducing capacity in private nursing home sector e.g. Rathowen impacting on overall system pressures
- Recurrent financial challenge
- Capital funding to fully enact our strategic plans



# Thank You - Questions